

## 2020-2021 Budget Presentation

## Opening Commentary

Loretta Notten
Director of Education

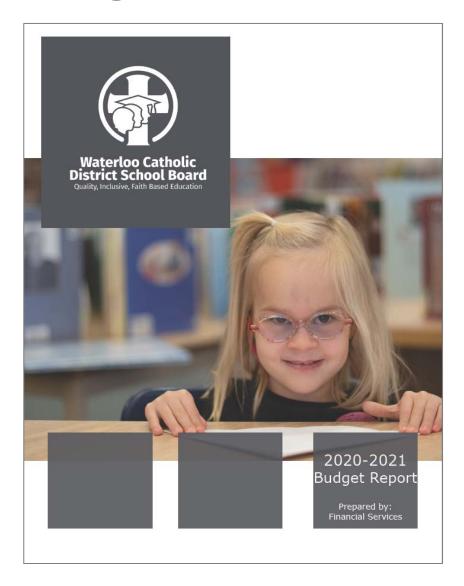


## Overview

Budget report book Provincial context Budget process and assumptions Board impact

Consultation and enrolment Financial overview Planning Area details Summary and motions Questions

## Budget report book





#### **Support**

Accompanying document to the presentation



#### **Availability**

Available via website for parents, students, trustees and other stakeholders



#### **Analysis**

Contains Dashboard reports and other financial data

## Provincial Perspective

- GSN announcement June 19, 2020
  - Total sector funding estimated at \$25.5B (3.5% increase over prior year)
    - Largely tied to settlement of collective agreements
  - No new initiatives identified
  - No cost savings measures cited
- Budget has been prepared as if schools will resume in September
  - Ministry indicated Boards should be prudent with their funding

## Pandemic Planning

- Budget impact
  - Enrolment
  - International Education
- Mode of delivery
  - Full return to school
  - Modified return to school / hybrid
  - Fully remote service delivery
- Investments
  - Personal Protective Equipment (PPE)
  - Custodial staffing
  - Investment in technology

## Pandemic Planning

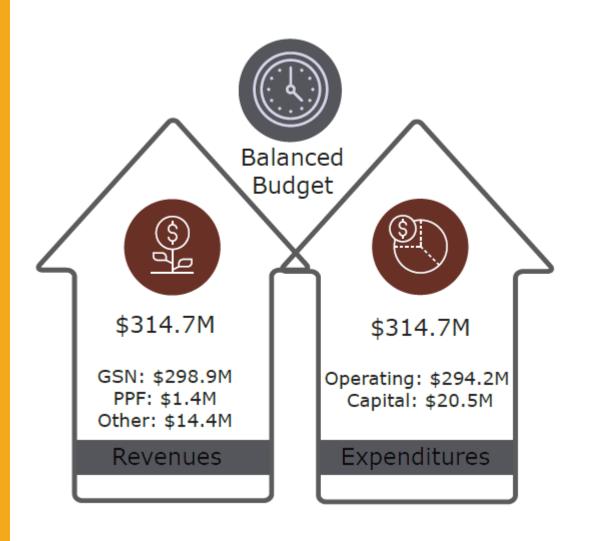
- Programming considerations
  - Extended Day program
  - Community Use of Schools
- Transportation

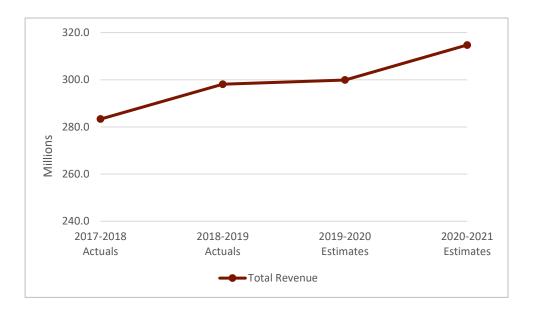
## **GSN** Changes

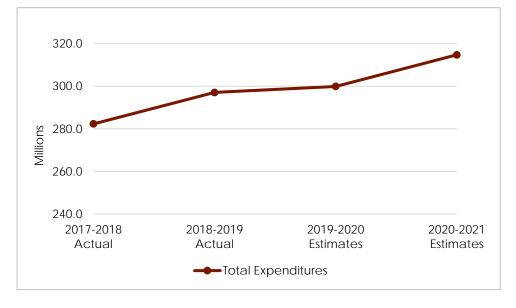
- Key investments
  - Support for centrally negotiated collective agreements
  - Support for extraordinary costs related to COVID-19
  - Adjustments to class size and Online Learning
  - Re-instatement of Local Priority Funding (LPF) now called Supports for Students Fund (SSF)
  - Additional support for sick leave
  - 2.0% benchmark increase for non-staff School Operations Allocation
  - Continued funding of PPFs
  - Continued capital funding



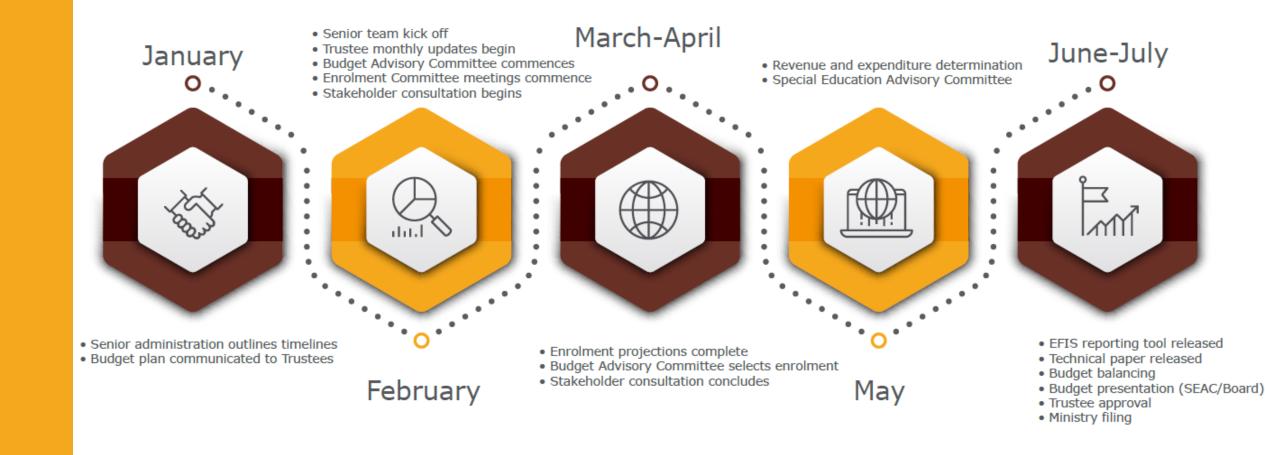
## Financial overview



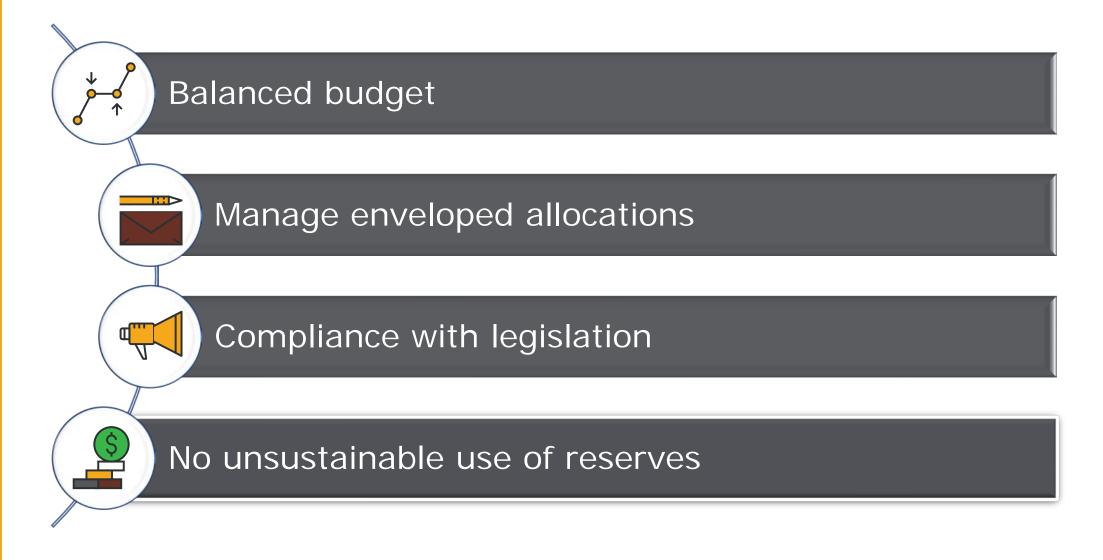




## Budget process



## Board and Ministry Assumptions



## Board specific assumptions



Student and staff safety will not be compromised



Conservative enrolment projections



Uncommitted reserves will not be used to balance budget



Compliance with Board policy, contracts, Plans and collective agreements



Budget must be realistic and achievable

## Class size changes

- Centrally negotiated secondary class sizes to an average of 23 students to one teacher (2019-2020 considered 28:1)
  - Replaces 22:1 in Board collective agreement
- Commencement of E-learning



## Potential for future funding

- Extraordinary costs for COVID-19
- Partnership and Priority Funding

#### Political

- Labour agreements
- Capital projects
- Government priorities
   Municipal supports and partnerships
  •Stakeholder advocacy



#### Economic

- Enrolment projection

- Immigration
   Inflation and utility pricing
   Staffing level changes and projections
- Contingencies within budget



## Risks to proposed budget



#### Social

- Contnued increase of sick
- Increasingly secular population
- COVID-19 safety
- Availability of staff to fill high demand positions



#### Technological

- Cybersecurity and privacyDemand fluctuations
- based on mode of
- educational delivery

   Technology failure rates exceed expectations



#### Environmental

- Impact of climate change on local weather patterns
- Cooling costs
   Aging building equipment and potential failures



#### Legal

- Legislative changes and new requirements
- HR matters where no insurance coverage is available



# Budget consultation and survey results



## Budget consultation

#### **Structure**

- Online public Thought Exchange
- BAC input/feedback

#### Content

- Focused on 2 key questions:
  - Prioritization of investments
  - Suggestions for savings and efficiencies

#### Results

- 597 responses (823: 2019-2020)
- Detailed responses: Appendix III of Budget Report



#### Senior Administration

Developed Thought Exchange questions in consultation with Board researchers to provide 2 opportunities for authentic stakeholder feedback.



Consulted and approved Thought Exchange questions for applicability and understandability.



#### Stakeholders

Provided unique thoughts to the questions posed and offered individual perspectives and ratings on submitted thoughts. Helps to affirm Board priorities.

#### **Budget Holders**

Reviewed detailed consultation feedback and incorporated, where possible, into budgets.



## Budget Advisory Committee (BAC)

BAC consists of trustees, community members, principal representatives and management

- Committee tasks:
  - Approving public consultation survey questions
  - Determining enrolment
  - Asking questions of management
  - Providing a front-line perspective



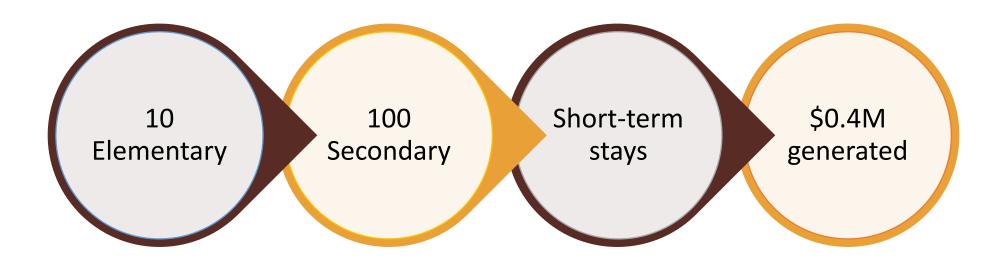
## Enrolment



## Enrolment

Day school enrolment is the key driver for most Ministry grants Projected enrolment calculations for the purposes of grant calculations exclude:

- Continuing Education students
- International students



## Enrolment

	2018-2019	2019-2020	2019-2020	2020-2021
Enrolment	Actual	<b>Estimates</b>	<b>Forecast</b>	<b>Estimates</b>
Kindergarten – Grade 3	8,037	8,321	8,390	8,552
Grades 4-8	8,330	8,579	8,525	8,555
Total Elementary	16,367	16,900	16,915	17,107
Total Secondary	6,559	6,775	6,835	7,026
Total Enrolment	22,926	23,675	23,750	24,133

## Staffing



## Staffing

	2017-2018 Actual	2018-2019 Actual	2019-2020 Estimates	2020-2021 Estimates
Teachers	1,356	1,411	1,444	1,463
CYCWs	46	45	46	52
EAs	353	367	366	372
ECEs	158	167	173	184
Total Classroom	1,913	1,990	2,029	2,071
Administrative	227	234	235	242
Facility Services	186	183	198	203
Other Support Staff	177	193	178	188
Total Support Staff	590	610	611	633
Total	2,503	2,600	2,640	2,704

## Financial overview



## Revenues

	2017-2018 Actuals	2018-2019 Actuals	2019-2020 Estimates	2020-2021 Estimates	
Grants for Student Needs	212,252,383	224,827,892	229,826,368	243,990,805	
Local taxation	51,352,938	54,010,609	53,488,979	54,943,060	95.0%
Targeted grants	4,883,828	2,768,142	920,918	1,359,875	0.4%
Other revenue	14,856,956	16,533,499	15,689,267	14,451,134	4.6%
Total revenue	283,346,105	298,140,142	299,925,532	314,744,874	
Year over year change	е		1,785,390	14,819,342	
% change			0.6%	4.9%	
Program Services	174,727,198	183,670,467	186,793,708	199,152,104	
Student Services	33,676,233	36,155,894	34,510,514	35,724,060	
Continuing Education	8,804,947	10,798,748	10,085,809	10,167,883	
Information technology	4,380,960	4,638,920	888,604	906,914	
School budgets	2,667,164	2,668,534	2,488,049	2,517,566	
Facility Services	23,251,035	24,311,714	27,728,057	28,881,022	
Capital and debt	21,662,666	20,505,150	20,974,533	20,479,676	
Board Administration	8,105,592	9,008,470	9,236,529	9,576,389	
Student transportation	6,070,310	6,382,244	7,219,729	7,339,260	
Total revenue	283,346,10	298,140,142	299,925,532	314,744,874	

## Expenditures

	2017-2018 Actual	2018-2019 Actual	2019-2020 Estimates	2020-2021 Estimates	
Salaries and benefits	227,585,127	243,381,854	244,379,804	255,574,342	81.2%
Capital	21,662,666	20,505,150	20,974,533	20,479,676	6.5%
Facility needs	11,350,834	10,979,920	13,224,646	13,690,563	4.3%
Classroom resources	12,116,676	11,572,265	10,772,619	14,433,995	2.3%
Student transportation	6,070,310	6,382,244	6,764,925	7,234,404	4.6%
Contracts	3,547,707	4,259,465	3,809,005	3,331,894	1.1%
Total expenditures	282,333,320	297,080,898	299,925,532	314,744,874	
Year over year change		14,747,578	2,844,634	14,819,342	
% change		5.2%	1.0%	4.9%	
Learning Services	223,243,717	236,873,320	236,967,017	250,355,933	
Facility Services	23,251,035	24,311,714	26,067,906	27,162,150	
Capital and debt	21,662,666	20,505,150	20,974,533	20,479,676	
Board Administration	8,105,592	9,008,470	9,151,151	9,512,711	
Student Transportation	6,070,310	6,382,244	6,764,925	7,234,404	
Total expenditures	282,333,320	297,080,898	299,925,532	314,744,874	

## Expenditures



Salaries and benefits: +\$11.2M

- Increased staffing: +\$5.0M
  - Teaching staff: +\$2.3M
  - Support staff: +\$2.7M
- Benchmark changes: +3.7M
- Benefit and sick leave changes: +\$2.5M



Facility needs: +\$0.5M

- Portables: +\$0.5M
- Maintenance and custodial supplies/contracts: +\$0.4M
- Contracts and insurance: +\$0.2M
- Utility reduction: -\$0.6M



## Expenditures



Classroom resources: +\$3.7M

- Technology investments: +\$1.3M
- COVID-19 contingency: +\$0.9M
- Program changes: +\$0.9M
- Central purchasing and telephony: +\$0.4M
- Staff PD: +\$0.2M



Student transportation: +\$0.5M

- Bus and taxi operator costs +\$0.4M
- School Travel Planning +\$0.1M



Contracts: -\$0.5M

- International Education: -\$0.8M
- Program changes: +\$0.2M
- CEC Parking: +0.1M



# Accumulated surpluses and deferred revenues



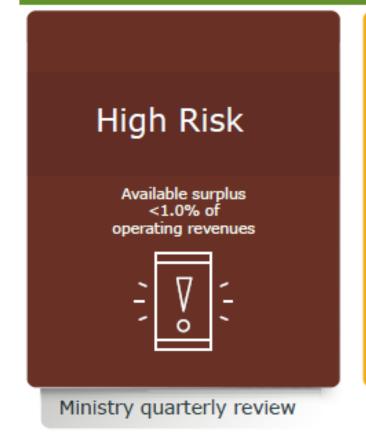
## Accumulated surpluses & deferred revenues

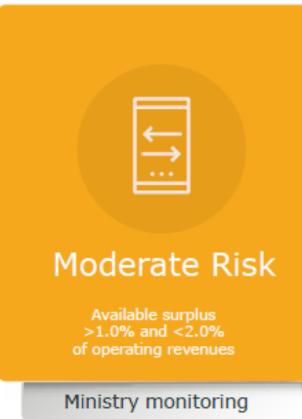
	2017-2018	2018-2019	2019-2020	2020-2021
	Actual	Actual	<b>Estimates</b>	<b>Estimates</b>
Opening balance	6,003,273	6,763,784	7,993,605	7,889,990
Contributions	1,013,814	1,339,219	-	-
Draws	(253,303)	(109,398)	(103,615)	(109,398)
Closing balance	6,763,784	7,993,605	7,889,990	7,780,592
	Operating surplus Network, Insurance, Early L	earning		2,894,663 2,459,109
	Administrative capital			715,385
	Encumbered funds			1,711,435
	2017-2018	2018-2019	2019-2020	2020-2021
	2017-2018 Actual	2018-2019 Actual	2019-2020 Estimates	2020-2021 Estimates
Opening balance				
Opening balance Contributions	Actual	Actual	<b>Estimates</b>	<b>Estimates</b>
. •	<b>Actual</b> 24,529,047 19,514,741	<b>Actual</b> 28,466,406	<b>Estimates</b> 28,151,816	<b>Estimates</b> 20,270,466
Contributions	<b>Actual</b> 24,529,047 19,514,741	<b>Actual</b> 28,466,406 20,914,581	<b>Estimates</b> 28,151,816 9,919,714	<b>Estimates</b> 20,270,466 14,271,522

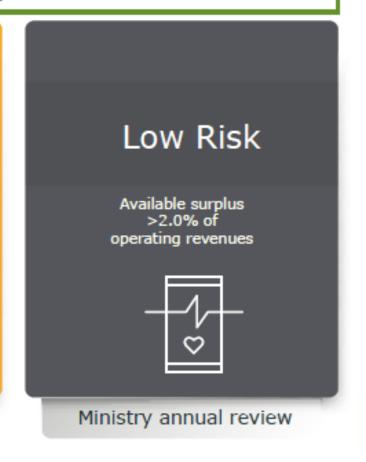
### Board risk assessment



Board Health: 2.4%







## Ministry Compliance

Submission Version: Board Working Version School Board Name: Waterloo Catholic DSB

School Year: 2020-21 Cycle: Estimates

#### **Compliance Report**

	Compliance Report	
	Administration and Governance	
	Gross Expenses excluding internal audit	9,512,711
	Other incomes	2,205,285
	Net Expenses excluding internal audit	7,307,426
	Funding allocation excluding internal audit	7,626,990
	Overspending on Administration and Governance	COMPLIANT
	Compliant /Non-compliant	COMPLIANT
	Is the board in a Multi-Year recovery Plan?	
	(If board is in multi-year recovery plan then compliance report below does not apply.)	
	Balanced Budget Determination	
1.1	In-year revenues (Sch 9, line 10.0 - Sch 9, line 4.4)	324,344,874
1.1.1	In Year Revenues for Land (Schedule 5.6, item 1.2 + item 1.3 + item 1.3.1 - item 1.4 - item 1.4.1 + Sch 5.5 Land Projects col. 5.1 + col. 6.1)	9.600.000
1.2	In-year expenses for compliance purposes (From Sch 10ADJ Page 2, line 90, Col 20)	314.854.272
1.3	In-year surplus/(deficit) for compliance purposes	-109.398
	ltem 1.1 - item 1.1.1 - ltem 1.2	
		REQUIRES FURTHER COMPLIANCE
1.4	If item 1.3 is positive, board is in compliance. Otherwise, see calculation below.	
	Compliance Calculation Prior to Ministry Approval Amount (Education Act, 231. (1))	
1.5	Operating Allocation to be used in Compliance Calculation (From section 1A, item 1.92)	275,127,370
1.6	1% of item 1.5	2,751,274
1.7	Prior Year Accumulated Surplus Available for Compliance (From schedule 5, item 3, Col 1)	7,889,990
1.8	Lesser of item 1.8 and item 1.7	2,751,274
1.9	If the amount of deficit on at item 1.3 is less than item 1.8, then the board is in compliance. If the board is not in compliance, see the calculation below.	COMPLIANT
	Compliance Calculation After Ministry Approval Amount (Education Act, 231. (3))	
1.10	Amount of Ministerial approval received allowing in-year deficit to exceed item 1.8	-
1.11	Amount of allowable in-year deficit: Sum of item 1.8 and item 1.10	2,751,274
		COMPLIANT
1.12	If the amount of deficit at item 1.3 is less than item 1.11, then the board is in compliance (Note 1)	

Note 1: If Line 1.12 indicates "Non-Compliant", the school board must seek Minister's approval for the deficit.

## Planning Areas



## Student Transportation



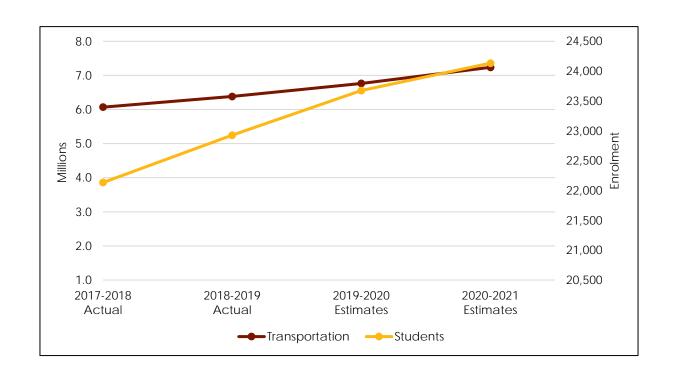
## Student Transportation

Transportation costs
Other - Administration
School travel planning **Total** 

2017-2018 Actual 5,110,295 943,603 16,412 6,070,310

2018-2019 Actual 5,353,559 1,013,370 15,316 6,382,244

2019-2020
Estimates
5,725,991
1,012,273
26,661
6,764,925
2019-2020
Estimates
6,140,809
1,010,930
82,665
7,234,404



## Student Transportation

#### Selected areas of focus:

- Student safety: seat belt pilot
- School travel planning
- Customer service data and plan
- Technology



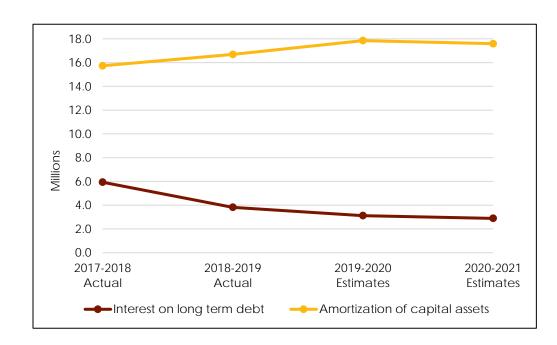


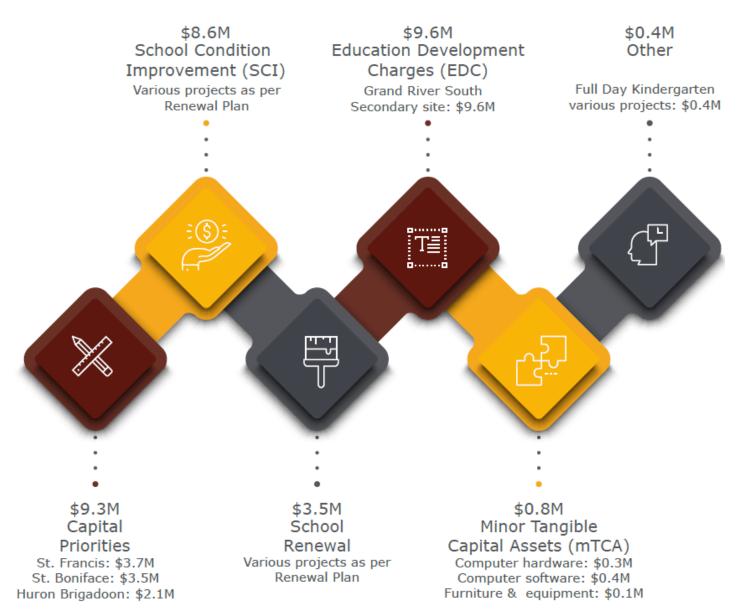
St. Clements Renovation project: June 2020



#### Comprised of:

- Interest on long term debt: \$2.8M
  - Continues to be reduced annually
- Amortization on capital assets \$17.6M
  - Minor Tangible Capital Assets (mTCA)
    - Computer hardware and software
  - Buildings and equipment





#### **Upcoming projects**

	Land	Building	Other	Total
Renewal and SCI projects	-	12,099,935	-	12,099,935
Grand River South Secondary	9,600,000	-	-	9,600,000
St. Francis renovation	-	3,608,644	100,000	3,708,644
St. Boniface	-	3,353,801	301,000	3,654,801
Huron Brigadoon	-	2,182,515	-	2,182,515
Computer hardware/software	-	-	756,600	756,000
Various construction projects	100,000	-	53,000	153,000
Total expenditures	9,700,000	21,244,894	1,210,000	32,154,894

## Facility Services



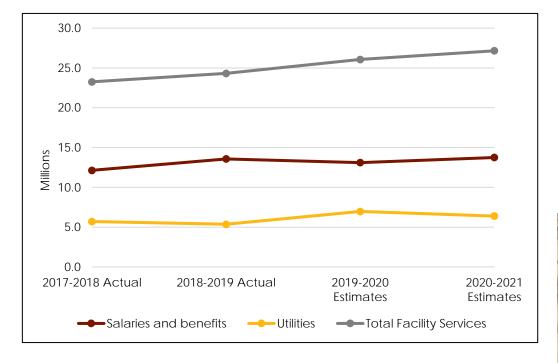
#### Facility Services

Actual Actual **Estimates Estimates** Salaries and benefits 12,137,334 13,573,268 13,103,198 13,746,697 5,357,197 **Utilities** 5,700,616 6,971,063 6,393,457 6,970,996 Contracts and supplies 5,385,364 5,351,693 5,967,795 Other 27,721 29,556 25,850 51,000 **Total Facility Services** 23,251,035 24,311,714 26,067,906 27,162,150

2018-2019

2019-2020

2017-2018





2020-2021

#### Facility Services

#### Selected Focus Areas:

- Construction projects Renewal and St. Boniface
- Preventative maintenance programs
- Planning program reviews (French Immersion, Grade 7-12 Program Delivery) and boundary review (Huron Brigadoon), potential review of South East Galt



St. Boniface new school project

#### **Energy Conservation Plan**

- History of energy conservation and Board plan
- Successes to date
- School energy audits
  - St. Benedict
  - St. Augustine
  - St. Teresa of Calcutta
  - St. Dominic
- Extrapolation System
  - \$1.82M
- Secondary Analysis Enerlife Consulting
  - \$1.7M
- Reporting on progress 2021 ECDMP
- Sustainability



#### Energy Conservation Plan Pro Forma

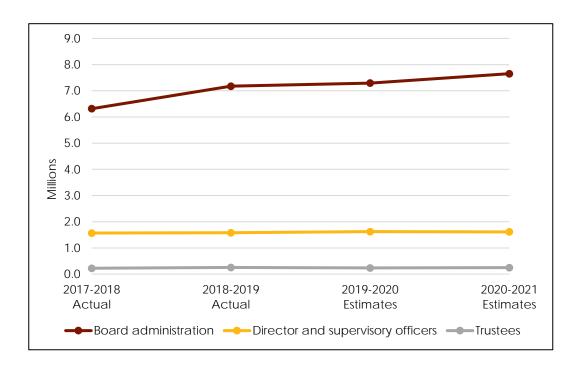
	Conservative	Expected	Unlikely
Gross savings	\$ 1,820,000	\$ 1,820,000	\$ 1,820,000
Discount @ 50%	(910,000)	-	-
Discount @ 25%	-	(455,000)	-
Available savings	\$ 910,000	\$ 1,365,000	\$ 1,820,000
Salaries	(300,000)	(300,000)	(300,000)
Retrofit/repairs	(300,000)	(300,000)	(300,000)
Net impact	\$ 310,000	\$ 765,000	\$ 1,220,000

#### Board Administration



#### **Board Administration**

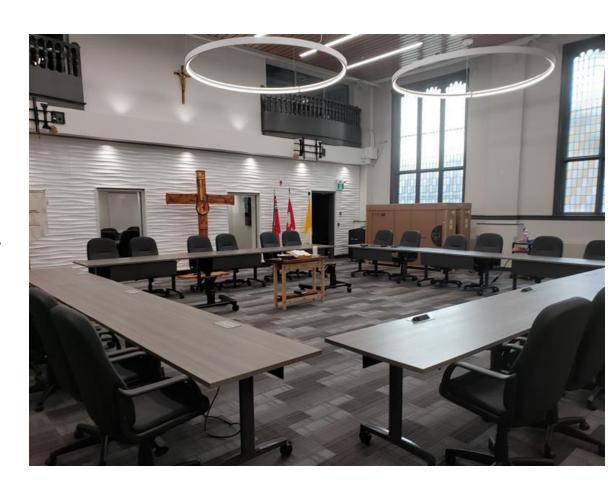
	2017-2018	2018-2019	2019-2020	2020-2021
	Actual	Actual	<b>Estimates</b>	<b>Estimates</b>
Board Administration	6,315,199	7,175,443	7,292,290	7,651,361
Director and Supervisory Officers	1,566,909	1,578,888	1,622,489	1,614,349
Trustees	223,484	254,139	236,372	247,001
Total Board Administration	8,105,592	9,008,470	9,151,151	9,512,711



#### **Board Administration**

#### Selected Focus Areas

- Support of COVID19 education models as well as planning for transitions when necessary
- Health and Safety
- System and security improvements in operational areas
- Implementation of new technology
- Mathematics, Literacy, Experiential Learning
- Support to schools and students



## Learning Services



#### Learning Services

#### Learning Services is comprised of:

- Program Services
- Student Services
- Continuing Education
- School Budgets



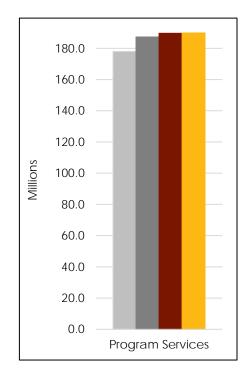
#### Learning Services

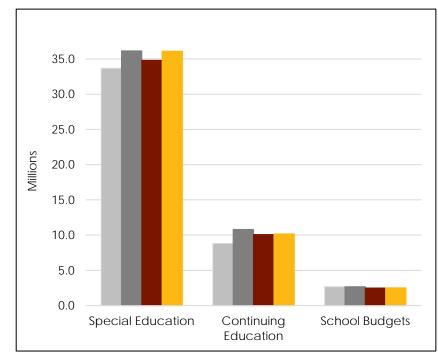
Program Services
Special Education
Continuing Education
School Budgets
Total Learning Services

2017-2018 Actual 178,095,373 33,676,233 8,804,947 2,667,164 223,243,717

2018-2019 Actual 187,250,144 36,155,894 10,798,748 2,668,534 236,873,320 2019-2020 Estimates 189,591,592 34,801,567 10,085,809 2,488,049 236,967,017 2

2020-2021 Estimates 201,556,453 36,114,031 10,167,883 2,517,566 250,355,933

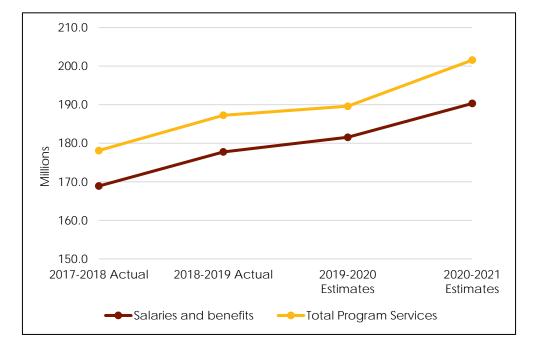




## Program Services

Salaries and benefits
Textbooks and resources
Contracts and other services
Staff development
Other
Total Program Services

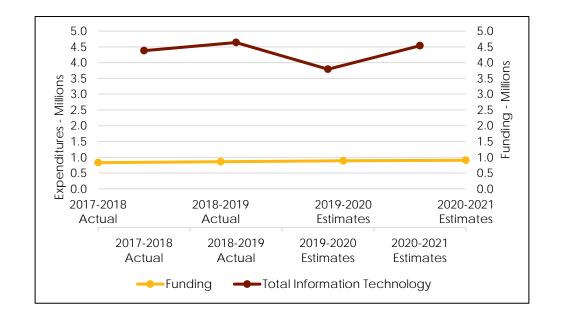
2017-2018	2018-2019	2019-2020	2020-2021
Actual	Actual	<b>Estimates</b>	<b>Estimates</b>
168,910,555	177,754,355	181,535,286	190,306,789
3,553,021	3,178,607	2,927,975	5,586,501
3,043,189	3,130,715	2,933,376	2,216,165
465,072	398,446	269,972	398,153
2,123,536	2,788,020	1,924,983	3,048,845
178,095,373	187,250,144	189,591,592	201,556,453



### Program Services: Information Technology

Actual	Actual	<b>Estimates</b>	<b>Estimates</b>
2,916,141	3,005,237	1,694,569	2,545,588
618,798	534,138	639,637	669,659
327,369	299,319	375,044	625,544
276,631	246,210	509,974	148,003
242,022	554,017	574,492	548,510
4,380,961	4,638,920	3,793,716	4,537,304
	2,916,141 618,798 327,369 276,631 242,022	2,916,141 3,005,237 618,798 534,138 327,369 299,319 276,631 246,210 242,022 554,017	2,916,1413,005,2371,694,569618,798534,138639,637327,369299,319375,044276,631246,210509,974242,022554,017574,492

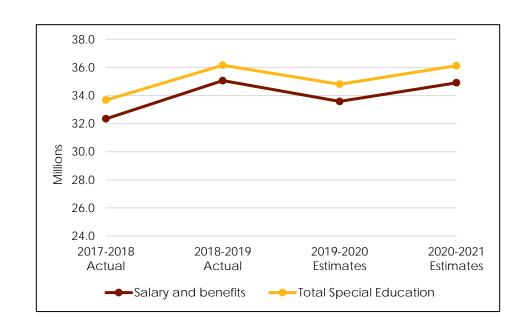
2017-2018 2018-2019 2019-2020 2020-2021



#### Student Services

Salary and benefits
Textbooks and resources
Contracts
Staff development
SEA and other
Total Special Education

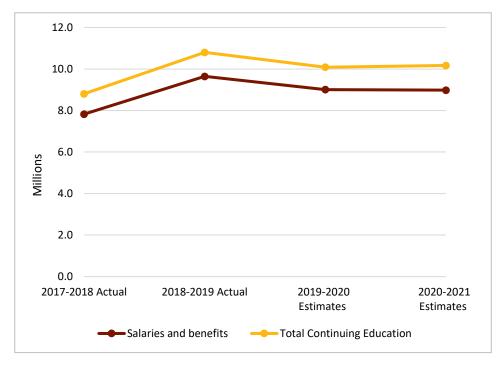
2017-2018	2018-2019	2019-2020	2020-2021
Actual	Actual	<b>Estimates</b>	<b>Estimates</b>
32,340,245	35,059,567	33,574,409	34,902,257
655,506	565,053	320,517	265,981
98,892	222,129	225,000	240,993
70,997	35,976	52,500	63,300
510,593	273,170	629,141	641,500
33,676,233	36,155,894	34,801,567	36,114,031



#### Continuing Education

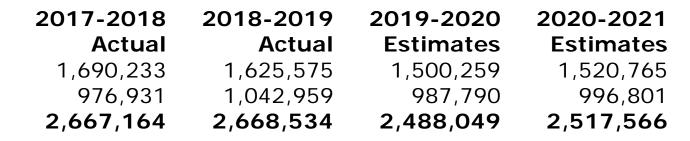
Salaries and benefits
Supplies
Contracts
Other
Total Continuing Education

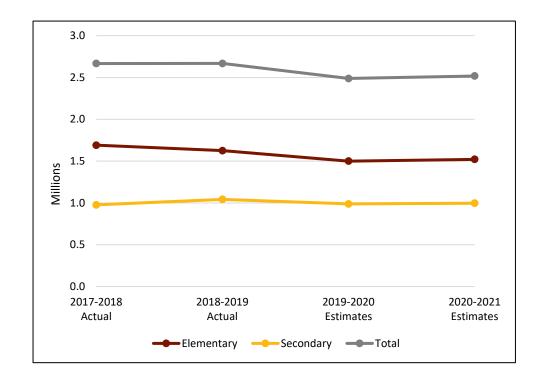
2017 2010	2010 2010	2010 2020	2020 202
2017-2018	2018-2019	2019-2020	2020-202
Actual	Actual	<b>Estimates</b>	Estimates
7,825,057	9,643,143	9,006,826	8,981,95°
865,181	934,178	981,190	1,065,644
94,679	203,670	78,043	105,938
20,030	17,758	19,750	14,350
8,804,947	10,798,748	10,085,809	10,167,883

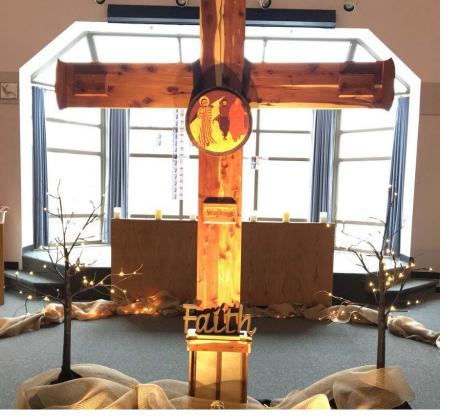


### School budgets

Elementary Secondary **Total** 

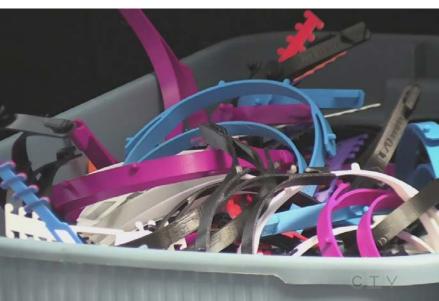








## Program Services



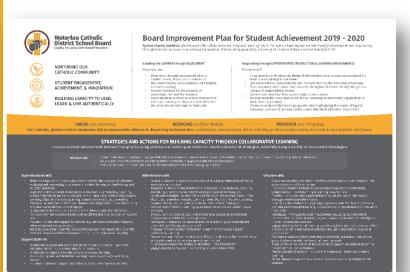
### Program Services: Literacy and Numeracy

#### Goal:

To ensure all staff have the skills and resources they need to instruct and guide students

#### **Fundamental Principles:**

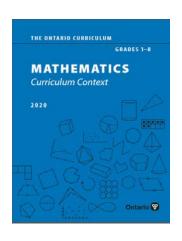
Collaborative and job-embedded learning rooted in student work and need

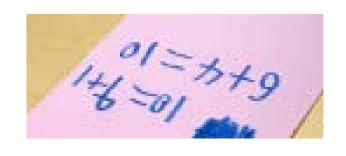


MYSP-BIPSA-SIPSA alignment
Leveraging of technology
responsive and flexible models of instruction
Assessment drives instruction

### Program Services: Numeracy

- Implementation of NEW Mathematics Curriculum Gr. 1-8
- Ontario Math Strategy 2020-2021 for Secondary & Elementary
- Focus on schools/grades with greatest need (Gr. 3, 6, 9)
- Use of coaches to model and support capacity building
- Renewed and expanded resources







#### Program Services: Literacy

- Approach literacy instruction and mastery in a holistic way
- Build an understanding of effective literacy instruction
- Design a responsive literacy learning environment that reflects students' lives
- Support student learning with fair, transparent and equitable assessment practices
- Coordinate and strengthen literacy leadership
- Support collaborative professional learning in literacy





### Program Services: French as a Second Language (FSL)

#### **Areas of Focus:**

- Expansion of opportunities (i.e. concours, outdoor education, DELF scolaire exam, etc.) for students and the required staff training
- Advanced Placement FSL expanded to Mon. Doyle
- Investment in online resources to support student learning and teacher assessment
- September 2020 will see the expansion of French Immersion to St. Peter CES



### Program Services: English Language Learners (ELLs)

- Number of English Language Learners (ELLs) has grown considerably
- Student needs (STEP level ESL v ELD) continues to grow
- ELD program added to Resurrection CSS
- More ESL sections added to secondary schools
- We have added ESL teachers to our team



## Program Services: Experiential Learning









# Program Services: Faith Formation

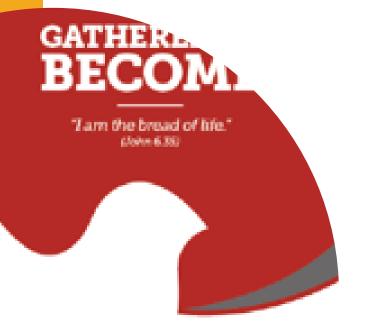


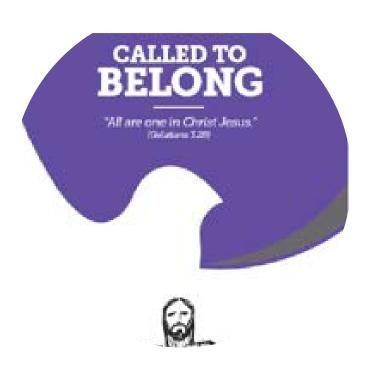


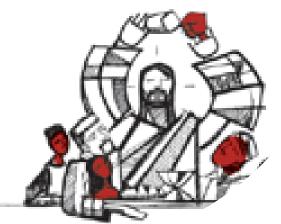




# Program Services: Pastoral Plan











# Program Services: Equity

Ontario's Education Equity Action Plan

▶ Data Collection, Integration and Reporting

#### **Action Items**

- Developing a consistent approach to the collection and application of voluntarily provided student identity data
  - Develop statement of principles and objectives for the collection of identity-based student data and support boards in undertaking student identity data collection and analysis that will inform policies and practices.





# Program Services: Innovation

Connecting innovators at different schools to share learning and deepen the culture of innovation

- Co-op students from secondary at elementary sites focusing on innovation and technology
- Innovator of the week
- #WCDSBInnovates

Supporting leaders in innovation to grow in their capacity and mobilize their learning at their schools and beyond

- Innovation in Leadership Series
- PD in partnership with Laurier and led by WCDSB educators
- Learning in administrator meetings



#WCDSBAwesome high school Co-op Ss developing their technology & Innovation skills to lead #STEM activities for elementary Ss @wcdsbStDominic @wcdsbStPaul @MightyVll #WCDSBInnovates #ExperientialLearning



## Program Services: Innovation

Building equity through technology governance with an initial focus on understanding access to technology

- BYOD device access at school
- Home access to technology & internet
- challenges related to access that are not technology related



Steve Pinter, supervisor of classroom network technicians for the Waterloo Catholic District School Board holds one of the laptops that, along with internet hotspots, will be distributed to students in need. - David Bebee , Waterloo Region Record

Ensuring classroom technology is accessible and reliable to support learning and achievement for all students

- Technology inventory and refresh
- Green/Red Tool support project
- Parent portal project



# Program Services: Innovation

Developing partnerships that focus on creating opportunities for traditionally underrepresented populations in STEM

- Hackergals
- Technovation
- Guelph Linamar Event
- Women in Technology Day



Strengthening our understanding of existing partnerships and building community

- Celebrating coding week
- ENACTUS Laurier
- Digital Citizenship connection to families
- #WCDSBInnovates,
   #CalledToBelong, WCDSB
   Learn@Home and WCDSB
   Pray@Home

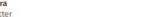


## Program Services: Safe and Caring Schools



#WCDSBfindtheumbrella Helping to make the garden. A first time experience. (Posting on behalf of Kiera and Charlie Aldworth)





A D W

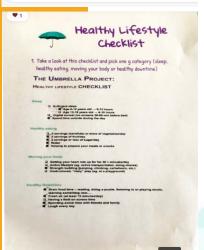


#WCDSBFindtheUmbrella 8km bike ride through #Woolwich with an ice cream treat at the halfway point @ ... umbrellapjct #healthylifestyle Family bike rides have definitely increased for us!

















## Program Services

Continuing Education and Extended Day

### Program Services: Continuing Education

- A partnership between Wilfred Laurier University's School Of Social Work and St. Louis to offer one or two WLU Master's of Social Work students a placement opportunity at St. Louis to better support our students' social and emotional wellbeing...this is a first of its kind for this type of partnership...to begin January 2021
- Working with community partners (Highland Road Baptist Church, Emmanuel United Church, Fairview Mennonite Long-Term Care Home, RoW, WRPS) to support and provide services to our students and the community....the WRPS has been particularly supportive with our newcomer communities in building bridges with the police
- Addition of second VP starting in the fall of 2020 to work towards development of SIPSA, improve teaching and learning strategies, and continue to support the diverse range of programs St. Louis Adult Learning and Continuing Education Centres offer as an open access learning hub for over 14000 learners a year in Waterloo region

# Program Services: Continuing Education

#### Secondary School Credit options:

- ✓ Secondary School Credits in a variety of programs will continue to be offered: 5 terms/year of SSC courses; Correspondence program all year; Culinary Arts; PSW; and Hair and Barbering
- ✓ Student access to Prior Learning Assessment & Recognition (PLAR) to obtain Ontario Secondary School Diploma (OSSD)...St. Louis did over 1200 of these last year in removing barriers for adult learners to move forward in achieving their diploma
- ✓ St. Louis runs **Summer Learning** Credit Courses with an increase to 1,394 credits this summer compared with 950 last summer

#### HeadStart:

- √ 1,038 students registered for HeadStart 2019
- ✓ Projecting between 1100–1200 incoming Gr. 9's will go through this 2-day support program in late August...especially important this particular summer as this will be a Face-to-Face program offering & our first students in schools since March 13

# Program Services: Continuing Education

- ✓ Language Instruction for Newcomers to Canada (LINC) and English as a Second Language (ESL) are at maximum capacity with significant waitlists. A return to the renovated St. Francis Campus in fall 2020 will address the needs in the community with highest demand
- ✓ International Language programs offer 18 different languages to almost 2000 elementary students and 6 languages to over 200 adults and high school students taking secondary language credits.
- ✓ **Literacy & Basic Skills** works with individuals to address Literacy and Numeracy barriers for adults to prepare them to take secondary credit courses
- ✓ **Summer Expedition**, in addition to **Homework Club** and **Saturday Skills Builders** throughout the school year works through LOG funding to work with Gr. 7-10 students to support basic skills and student achievement
- ✓ Our programs provide support to the community beginning at 18 months old in our child cares up to 75 years old for newcomers learning a language or students taking a beginner computer class...and all ages in between...truly, an inclusive community and heart of our communities ©

## Program Services: Extended Day



- 38 of 43 elementary schools offer the program during regular instructional days as well as P.A. Days, Christmas Break and March Break
- A fee-based Program for children from JK to grade 6
- Focus on a seamless day allowing for consistency and security for both parents and children
- Offers a fair and competitive rate of \$26.25 per day for both before and after care
- Delivered by teams of Registered Early Childhood Educators (RECE)

# Program Services: Extended Day

- Responsive to parent need (e.g., program location, allowing 10 days worth of credits to provide flexible scheduling options)
- Continue to focus for next year around professional development for RECEs and classroom teacher

\*Due to Covid-19 statistics for the upcoming school year are not available

	2013-	2015-	2018-	2019-
School Year	2014	2016	2019	2020
Schools with Extended Day Programs	21	27	37	38
Students enrolled	435	800	1,500	1,600
Support staff: RECEs, Assistants and EAs	64	90	160	162
Supervisory staff	2	3	4	4

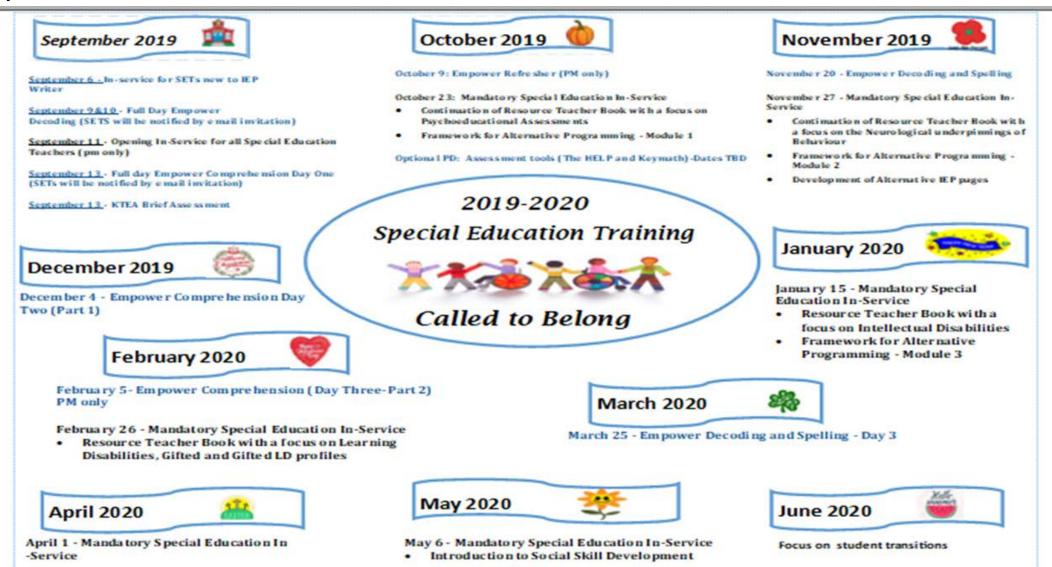
# Program Services: Extended Day - Covid-19 adaptations

- Working with WRDSB board, Ministry of Education, CMSM/Region of Waterloo to develop possible strategies for opening of Extended Day Programs as classes begin in our elementary schools.
- Some Programs and policies may be adjusted during re-entry to school, depending on which of the three school opening options occur in
- Once families are registered, they will receive updates as information unfolds from both the Ministry of Education and WCDSB through OneList.

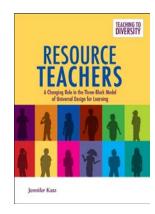




#### Special Education initiatives:



Capacity Building: Special Education teachers



Alternative Planning

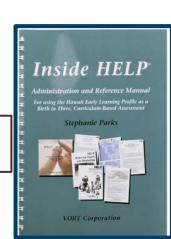
Assistive Technology

Direct Instruction (Consulting) Universal Supports

**Learning Profiles** 

**IEP Development** 

Educational Assessments





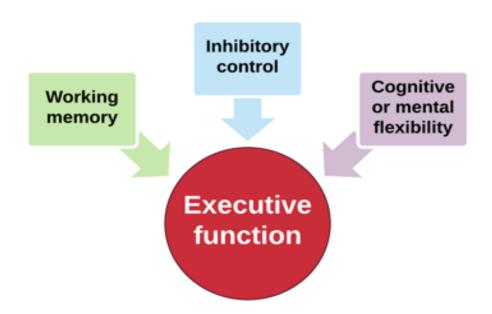


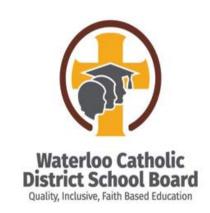






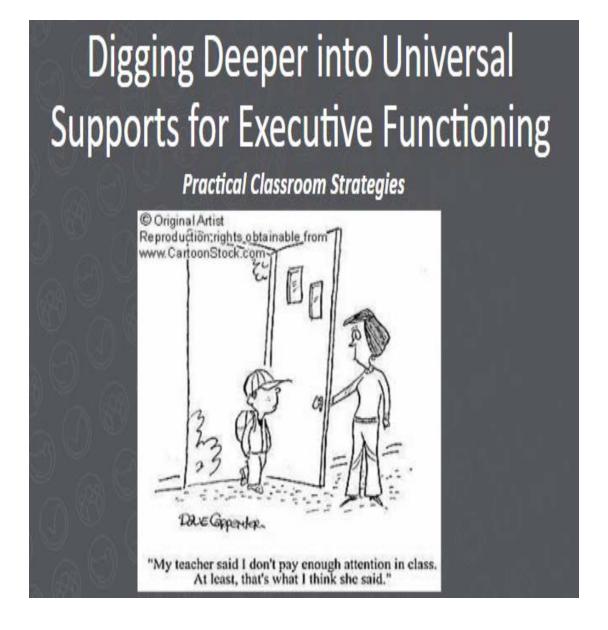


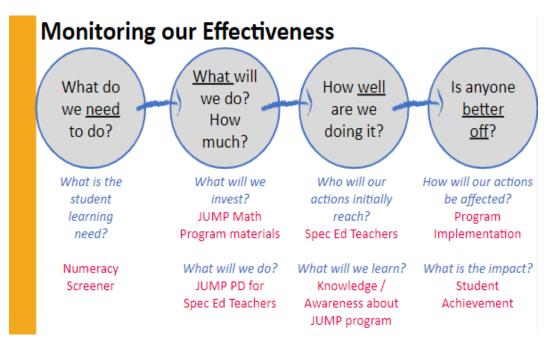




UNIVERSAL
SUPPORTS FOR
EXECUTIVE
FUNCTIONING

October 25, 2019



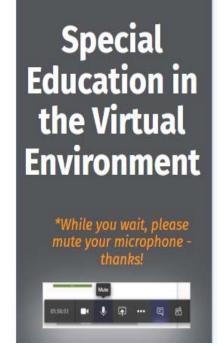




Special Education:
JUMP Math Pilot







#### The Classroom Has 8 Topics:



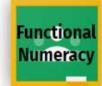
















Google Read and Write

Read and Write - Main Handout

Read and Write Video Links

Read and Write French - Main Handout

Read and Write - Snapverter for Google Chrome

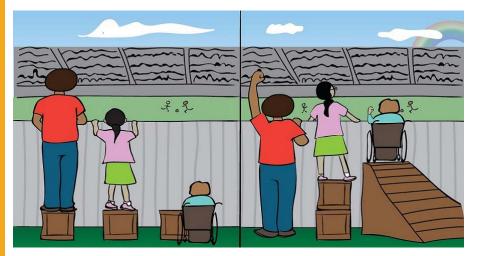




# Supporting Student Transitions A Multidisciplinary Approach

#### **Universal Supports**

- Help to create an inclusive environment
- Promote independence
- Reduce challenging behaviours
- Teach replacement behaviours
- Increase learning opportunities
- Assist students to access learning opportunities









#### Learning Disabilities:

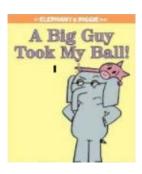
Lexia



Empower Decoding & Spelling and Empower Comprehension



Empower™ Reading: Decoding and Spelling Grades 2 to 5 Social-Emotional building emotional vocabulary



Universal Design for Learning & Differentiated Instruction

Assistive Technology





# Summary and motions



## Summary

- The budget is balanced.
- Budget submission date August 19,2020.
- The budget is compliant with Board policy and relevant legislation.
- There is inherent risk in some areas of the budget.
- Question period for Trustees: July 13 20, 2020.



## Proposed budget motions

- 1. That the Board of Trustees approve an operating budget of \$294,265,198 for the 2020-2021 school year as presented to the Board.
- 2. That the Board of Trustees approve a capital budget of \$20,479,676 for the 2020-2021 school year as presented to the Board.
- 3. That the Board of Trustees direct Administration to file this balanced budget with the Ministry of Education before the deadline of August 19, 2020.

## Questions

Additional questions can be submitted to: <a href="mailto:budget@wcdsb.ca">budget@wcdsb.ca</a> prior to July 20, 2020

