



A portrait of Loretta Notten, a woman with short brown hair, wearing a grey blazer over a dark top, smiling.

Opening remarks

Our Mission:
As disciples of Christ, we educate and nurture hope in all learners to realize their full potential to transform God's world.

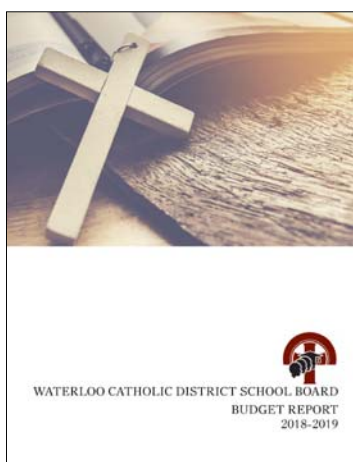
Our Vision:
Our Catholic Schools: heart of the community – success for each, a place for all




Loretta Notten,
Director of Education

Overview

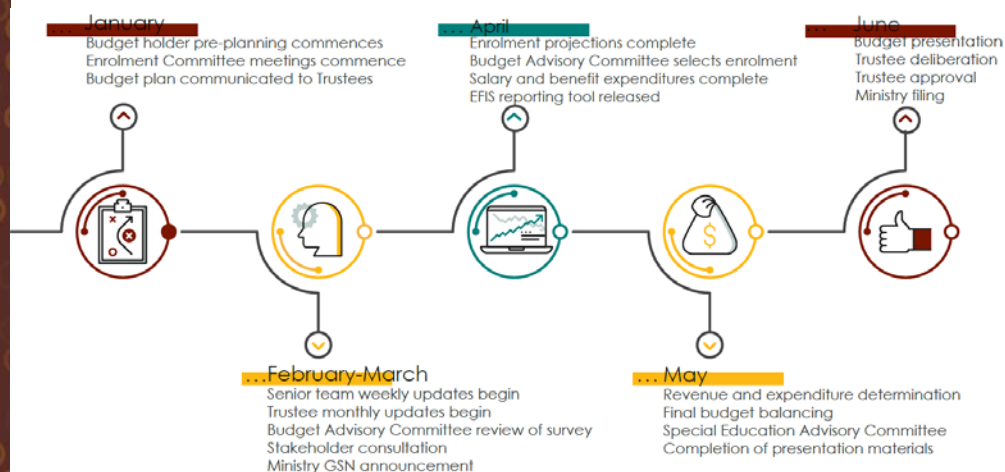
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|----------------------|--------------------------------------|
| 1 Budget Report book | 5 Accumulated Surplus and compliance |
| 2 Budget preparation | 6 Planning Area details |
| 3 Enrolment | 7 Summary and motions |
| 4 Financial overview | 8 Questions |

Budget Report book



- 
Support
 Accompanying document to the presentation
- 
Availability
 Available via website for parents, students, trustees and Catholic School Supporters
- 
Analysis
 Contains Dashboard reports and Technical Paper Analysis

Budget timelines



Planning assumptions

Ministry and Board
common assumptions and goals

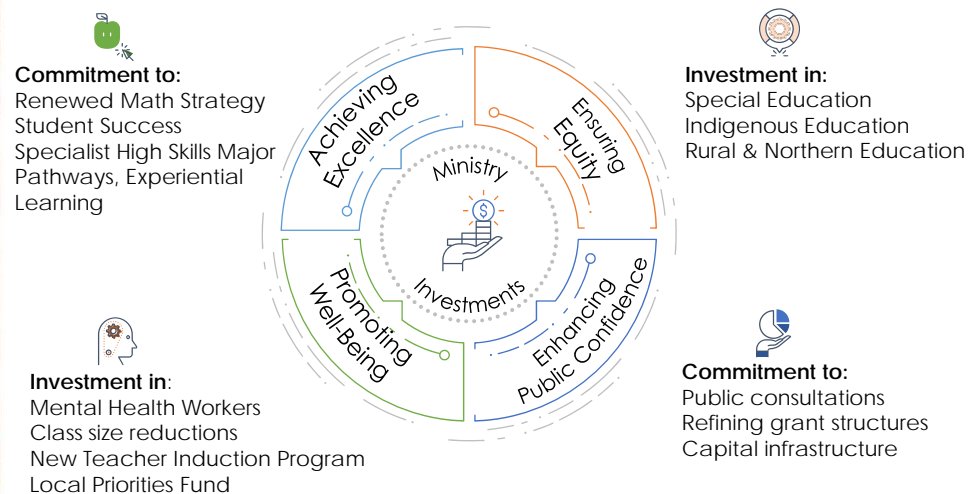
- | | |
|--|---|
| <input type="checkbox"/> Balanced budget | <input type="checkbox"/> Compliance with legislation & GSN announcement |
| <input type="checkbox"/> Funding restrictions adhered to | <input type="checkbox"/> No unsustainable use of reserves |

Planning assumptions continued...

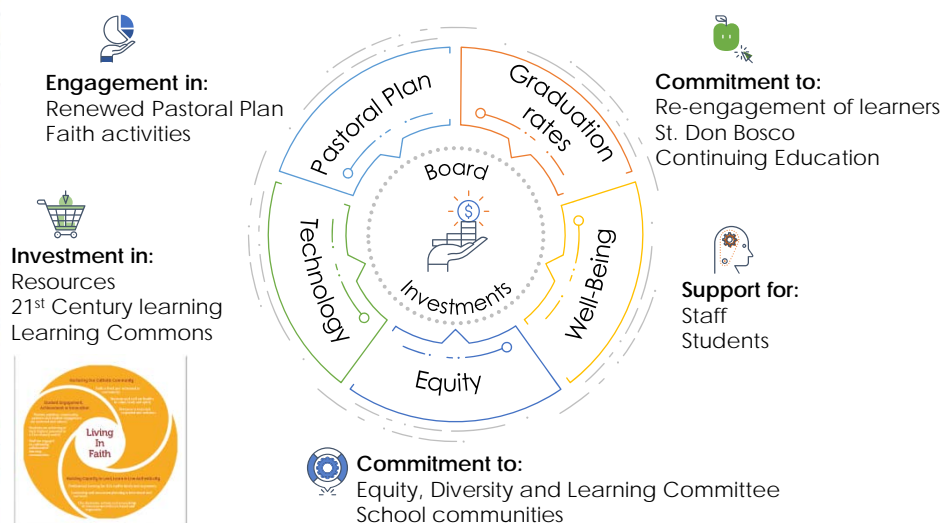
Additional Board assumptions and goals

- ☐ Classroom experience including staff & student safety will not be compromised
- ☐ Compliance with Board policy, contracts & collective agreements
- ☐ Conservative enrolment
- ☐ Budget must be realistic and achievable
- ☐ Reserves will not be used to balance budget

Ministry priorities



Board priorities



Changes to budget

Investments – Operating:

- Special Education
- Preparing for Success in High School
- Diversity in English Language Learners
- New Teacher Induction Program



Investments – Capital:

- School Condition Improvement (SCI) and School Renewal
- Greenhouse Gas Reduction funding (GGRF)
- Joint-Use funding
- Early Years funding

Changes to budget continued...

Continuations:

- Provincially negotiated labour enhancements
- Renewed Math Strategy
- Rural and Northern Education (RNEF)
- Non-staff operations funding and Community Use of Schools
- Class size reductions
- Phase-out of retirement gratuities

Reductions:

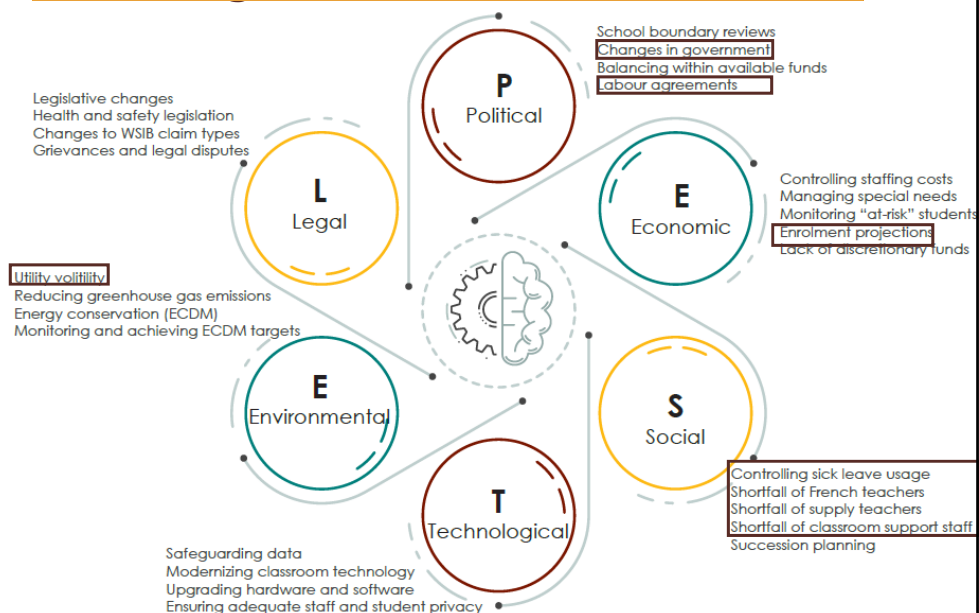
- Ontario Autism Supports EPO

Other:

- Trustee honoraria review



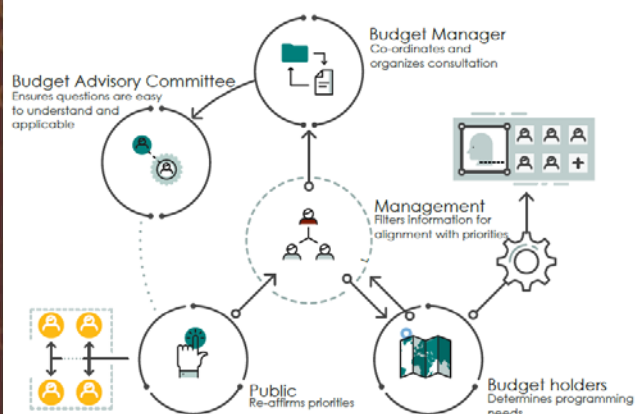
Challenges and risks



Budget consultation and survey results



Budget consultation



Structure

- Online public survey
- BAC input/feedback

Content

- Focused priorities

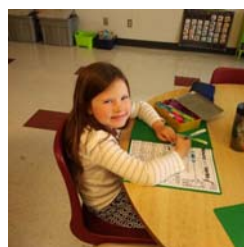
Results

- 517 responses (603: 2017-2018)
- Detailed responses: Appendix III of Annual Budget Report

Budget Advisory Committee (BAC)

BAC consists of trustees, community members, principal representatives and management

- Committee tasks:
 - Approving public consultation survey questions
 - Determining enrolment
 - Asking questions of management
 - Providing a front line perspective



Enrolment

Enrolment

Day school enrolment is the key driver for most Ministry grants

Elementary:

- Increasing year over year
- 2nd year of Elementary Enrolment Committee (EEC)

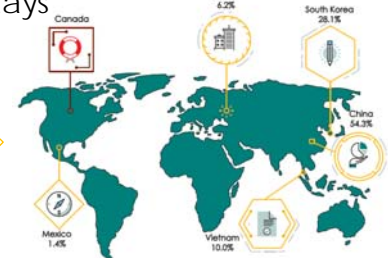
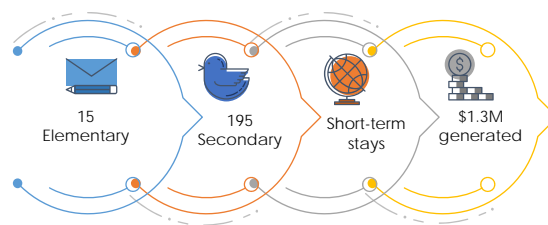
Secondary:

- Stable year over year
- 3rd year of Secondary Enrolment Committee (SEC)

Enrolment continued...

Projected enrolment calculations for the purposes of grant calculations exclude:

- Continuing Education students
- International students
 - Pay tuition fees
 - Anticipated increased enrolment based on known commitments and interest generated from recruitment
 - Increased interest in short-term stays

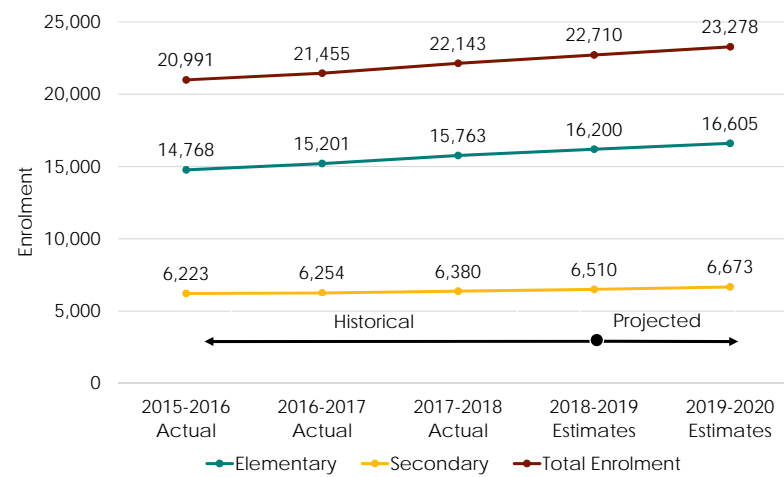


Enrolment continued...

	2016-2017 Actual	2017-2018 Estimates	2017-2018 Forecast	2018-2019 Estimates
Kindergarten – Grade 3	7,374	7,344	7,718	7,754
Grades 4-8	7,827	8,038	8,045	8,446
Total Elementary	15,201	15,382	15,763	16,200
Total Secondary	6,254	6,291	6,380	6,510
Total Enrolment	21,455	21,673	22,143	22,710
Year over year change			688	567
% change			3.2%	2.6%



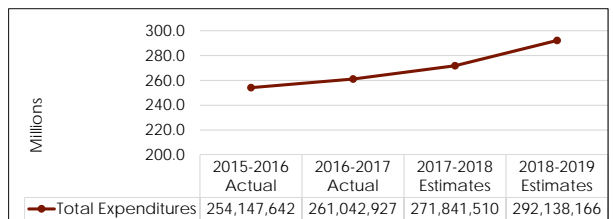
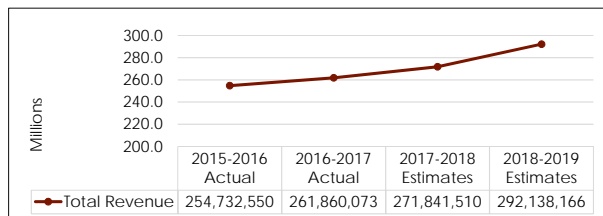
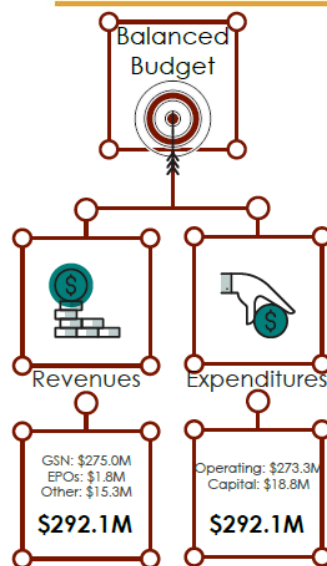
Enrolment continued...



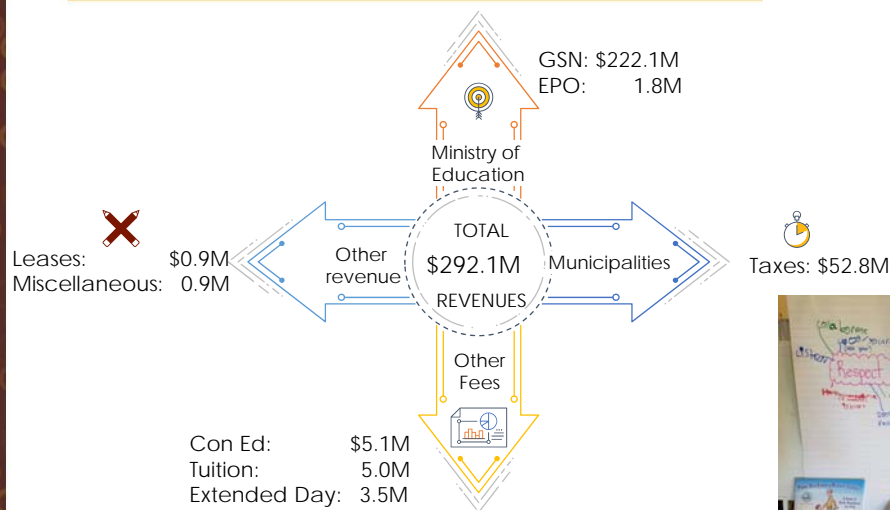
Financial overview



Financial overview



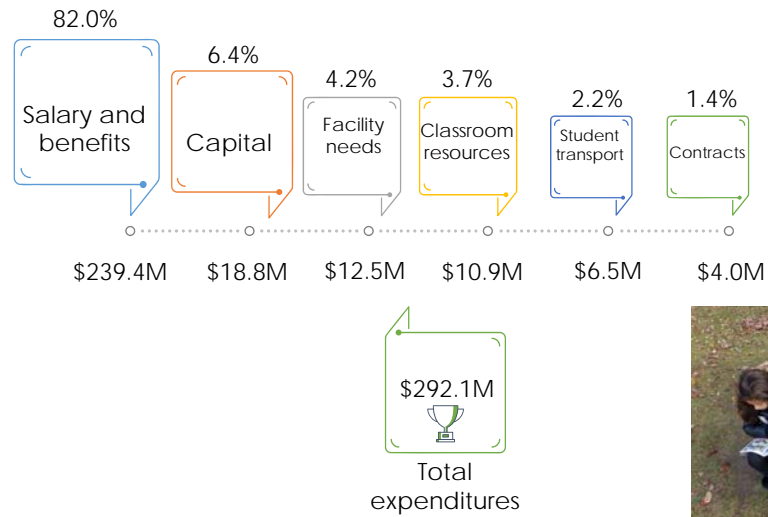
Revenues



Revenues continued...

	2015-2016 Actual	2016-2017 Actual	2017-2018 Estimates	2018-2019 Estimates
Program Services (less IT)	158,946,990	163,558,908	169,484,273	182,233,950
Student Services	29,780,568	30,520,415	31,546,365	34,959,958
Continuing Education	7,511,295	7,799,765	8,725,086	9,111,646
Information technology	3,098,782	3,646,034	4,165,634	4,585,055
School budgets	2,631,657	2,517,788	2,535,350	2,783,314
Facility Services	22,225,083	22,474,766	23,260,428	24,838,582
Capital and debt	17,779,612	18,186,437	19,178,768	18,822,430
Board Administration	6,477,403	6,712,834	7,300,426	8,319,436
Student transportation	6,281,158	6,443,126	5,645,180	6,483,795
Total revenue	254,732,550	261,860,073	271,841,510	292,138,166
Year over year change		7,127,523	9,981,437	20,296,656
% change		2.8%	3.8%	7.5%
<hr/>				
Grants for Student Needs			204,040,282	222,121,925
Local taxation			53,162,021	52,848,524
Targeted grants (EPOs)			1,283,239	1,795,260
Other revenue			13,355,968	15,372,457
Total revenue			271,841,510	292,138,166

Expenditures



Expenditures continued...

	2015-2016 Actual	2016-2017 Actual	2017-2018 Estimates	2018-2019 Estimates
Learning Services	202,932,936	208,749,029	216,456,708	233,673,922
Facility Services	21,331,766	21,994,253	23,260,428	24,838,582
Capital and debt	18,009,205	17,915,801	19,178,768	18,822,430
Board Administration	6,962,844	6,732,715	7,300,426	8,319,437
Student Transportation	4,910,892	5,651,128	5,645,180	6,483,795
Total expenditures	254,147,643	261,042,926	271,841,510	292,138,166
Year over year change		6,895,283	10,798,584	20,296,656
% change		2.7%	4.1%	7.5%
Salaries and benefits			222,093,303	239,445,599
Capital			19,178,768	18,822,430
Facility needs			11,376,292	12,403,056
Classroom resources			8,973,654	10,945,533
Student transportation			5,645,180	6,483,795
Contracts			4,574,313	4,037,753
Total expenditures			271,841,510	292,138,166

Expenditures continued...



Salaries and benefits: +\$17.3M

- Increased staffing (\$13.0M)
 - Teaching staff (+\$6.3M)
 - Support staff (+\$6.1M)
 - Board administrative staff (+\$0.6M)
- Benchmarks and legislative changes (+3.9M)
- WSIB costs (+\$0.4M)



Facility needs: +\$1.0M

- Utilities (+\$0.5M)
- Portables (+\$0.3M)
- Vehicle purchases (+\$0.2M)

Expenditures continued...



Classroom resources: +1.9M

- Technology purchases (+\$1.1M)
- Con Ed resources: (+\$0.4M)
- Extended Day program costs (+\$0.2M)
- School budgets (\$0.2M)



Student transportation: +\$0.8M

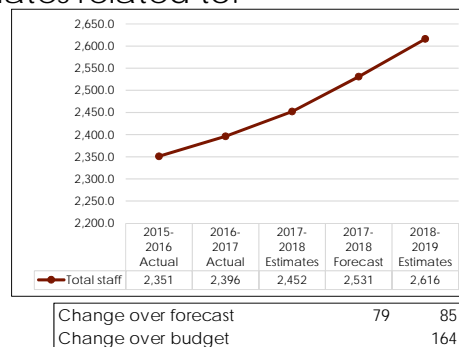
- Bus and taxi operator costs (+\$0.4M)
- Salary and benefits (+\$0.4M)

Notable budget additions



164 staff over 2017-2018 estimates related to:

- Enrolment (94.0 FTE)
 - Teachers (70.0 FTE)
 - DECEs (14.0 FTE)
 - Vice Principals (2.0 FTE)
 - School administration (4.0 FTE)
 - Lunch Hour Supervisors (4.0 FTE)
- Programming (10.0 FTE)
 - French Immersion (5.0 FTE)
 - Extended Day (5.0 FTE)
- Ministry initiatives (12.0 FTE)
 - Grade 7 and 8 Pathways (3.0 FTE)
 - Experiential Learning (1.0 FTE)
 - Multi-disciplinary team and Secondary Mental Health Workers (8.0 FTE)
- Board initiatives (48.0 FTE)
 - EAs and CYCWs (34.0 FTE)
 - Board administration (8.0 FTE)
 - Paraprofessionals (2.0 FTE)
 - Instructional Coaches (4.0 FTE)



Notable budget additions continued...



Continued expansion of French Immersion resources



Continued multi-year refresh of French as a Second Language



Continued support for religion resources



Continued support for Learning Commons transition



Expansion of Extended Day program



Investments into schools with a high Modified Social Risk Index (MSRI)



Continued investments in technology

Notable budget reductions

- Deferral of small equipment
- Deferral of technology purchases
- Deferral of new positions requested
- Positions related to non-renewed Ontario Autism EPO

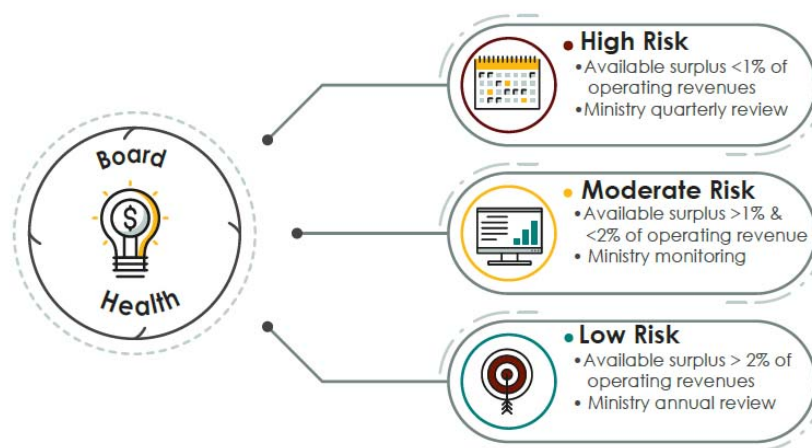
Accumulated surpluses and deferred revenues



Accumulated surpluses and deferred revenues

	2015-2016 Actual	2016-2017 Actual	2017-2018 Estimates	2018-2019 Estimates
Accumulated surplus				
Opening balance	4,261,513	5,590,327	6,003,273	5,750,999
Contributions	1,466,107	781,519	-	-
Draws	(137,293)	(368,573)	(252,274)	(252,274)
Closing balance	5,590,327	6,003,273	5,750,999	5,498,725
Operating surplus				2,844,412
Network, Insurance, Early Learning				1,050,000
Administrative capital				531,978
Encumbered funds				1,072,335
Deferred revenue				
Opening balance	18,810,560	18,595,000	24,529,047	24,543,642
Contributions	14,373,722	17,646,753	89,595	14,722,637
Transferred to revenue	(14,589,282)	(11,712,706)	(75,000)	(16,963,087)
Closing balance	18,595,000	24,529,047	24,543,642	22,303,192
Proceeds of disposition				16,148,044
Third party: operating				4,292,358
Ministry grants				1,758,992
Third party: capital				103,798

Board risk assessment



Ministry Compliance



Submission Version: Board Working Version
School Board Name: Waterloo Catholic DSB
School Year: 2018-19
Cycle: Estimates

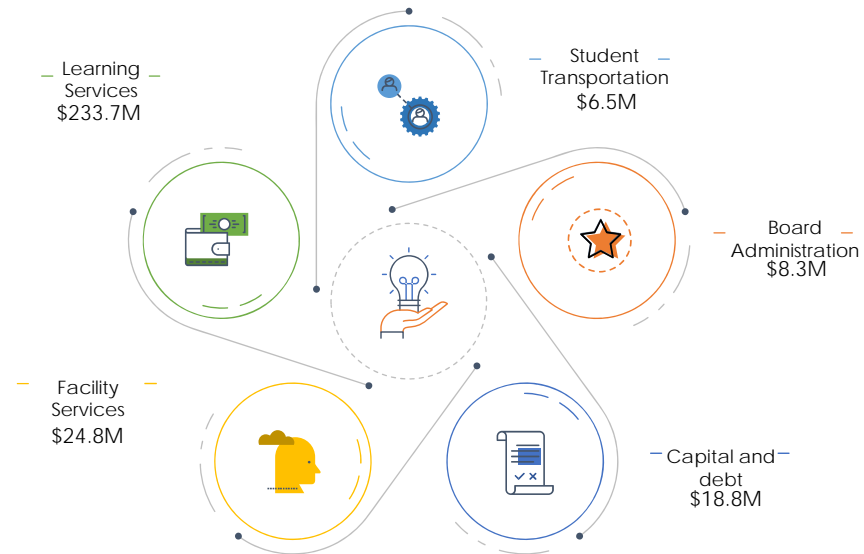
Compliance Report

Administration and Governance	
Gross Expenses excluding internal audit	8,319,437
Other incomes	1,382,419
Net Expenses excluding internal audit	6,937,018
Funding allocation excluding internal audit	6,994,120
Overspending on Administration and Governance	0
Compliant / Non-compliant	COMPLIANT
Is the board in a Multi-Year recovery Plan? (If board is in multi-year recovery plan then compliance report below does not apply.)	
Balanced Budget Determination	
1.1 In-year revenues (Sch 9, line 10.0 - Sch 9, line 4.4)	200,772,961
In Year Revenues for Land (Schedule 5.6, Item 1.2 + Item 1.3.1 + Item 1.4 + Item 1.4.1 + Sch 5.5 Land Projects col.	
1.1.1 5.1 + col 5.1)	1,694,785
1.2 In-year expenses for compliance purposes (From Sch 10ADJ Page 2, line 90, Col 20)	200,365,440
1.3 In-year surplus/(deficit) for compliance purposes	-252,274
.....Item 1.1 - Item 1.1.1 - Item 1.2	
	REQUIRES FURTHER COMPLIANCE
1.4 If item 1.3 is positive, board is in compliance. Otherwise, see calculation below.	
Compliance Calculation Prior to Ministry Approval Amount (Education Act, 231, (1))	
1.5 Operating Allocation to be used in Compliance Calculation (From section 1A, item 1.82)	255,718,787
1.6 1% of item 1.5	2,557,188
1.7 Prior Year Accumulated Surplus Available for Compliance (From schedule 5, item 3, Col 1)	5,150,999
1.8 Lesser of item 1.6 and item 1.7	2,557,188
1.9 If the amount of deficit on at item 1.3 is less than item 1.8, then the board is in compliance. If the board is not in compliance, see the calculation below.	COMPLIANT
Compliance Calculation After Ministry Approval Amount (Education Act, 231, (2))	
1.10 Amount of Ministerial approval received allowing in-year deficit to exceed item 1.8	-
1.11 Amount of allowable in-year deficit: Sum of item 1.8 and item 1.10	2,557,188
1.12 If the amount of deficit at item 1.3 is less than item 1.11, then the board is in compliance	COMPLIANT

Planning Areas



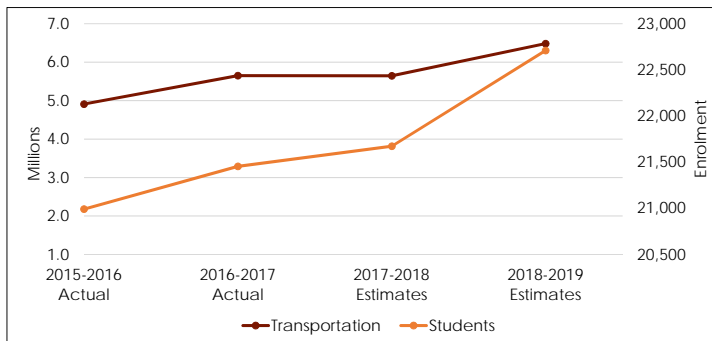
Planning Areas



Student Transportation

Student Transportation

	2015-2016 Actual	2016-2017 Actual	2017-2018 Estimates	2018-2019 Estimates
Transportation costs	4,406,435	4,732,069	5,087,904	5,497,188
School travel planning	-	16,476	19,366	34,687
Other - Administration	504,457	902,583	537,910	951,920
Total	4,910,892	5,651,128	5,645,180	6,483,795



Student Transportation continued...

Future focus:

- School travel planning
- School bus rider safety
- Bus driver shortage
- Enrolment growth

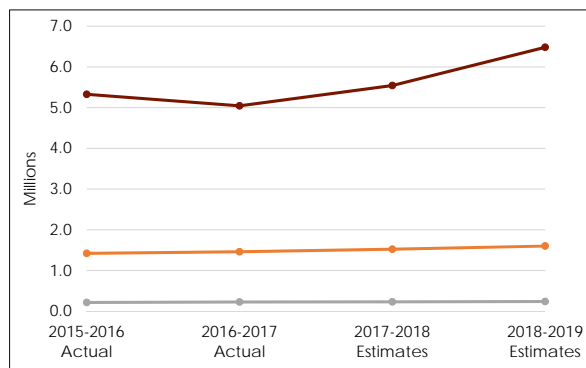


Board Administration



Board Administration

	2015-2016 Actual	2016-2017 Actual	2017-2018 Estimates	2018-2019 Estimates
Board administration	5,326,903	5,043,705	5,543,062	6,481,285
Director and supervisory officers	1,420,819	1,461,047	1,525,053	1,600,006
Trustees	215,122	227,963	232,311	238,146
Total Board Administration	6,962,844	6,732,715	7,300,426	8,319,437



Board Administration continued...



- System investments
 - Cell phone upgrade
 - Software system upgrades
 - External courier services
- Trustee honorarium



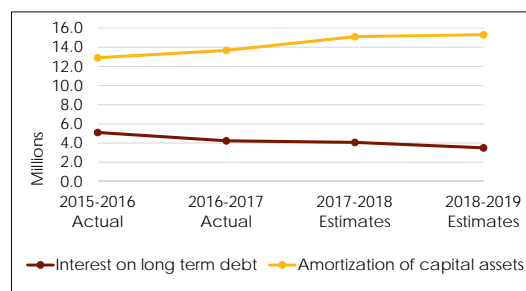
Capital and debt



Capital and debt

Comprised of:

- Interest on long term debt (\$3.5M)
 - Continues to be reduced annually
- Amortization on capital assets (\$15.3M)
 - Minor Tangible Capital Assets (mTCA)
 - Computers
 - Vehicles
 - Small equipment
 - Buildings and Equipment



Capital and debt continued...

Sources of funding:

- 1 **Capital Priorities**
Funding source: Ministry
Intent: new construction, Early Years, Childcare, FDIK
- 2 **Renewal and SCI**
Funding source: Ministry
Intent: to keep buildings in good repair
- 3 **EDC**
Funding source: Municipalities
Intent: to purchase of new land
- 4 **Other**
Funding source: Internal, third party
Intent: specified use
- 5 **GGRF and Hubs**
Funding source: Ministry
Intent: to help reduce greenhouse gases and promote partnerships

Uses of funding:

- 1 **\$18.4M Capital Priorities**
New school: Huron Briggadon
New school: St. Boniface
- 2 **\$10.3M Renewal and SCI**
Various projects, plan pending
- 3 **\$16.6M EDC**
Huron Briggadon
St. Boniface replacement
East Kitchener secondary site
Doon south site
- 4 **\$2.3M Other**
Computer related equipment
Replacement vehicles
St. Benedict renovations
- 5 **\$1.4M GGRF and Hubs**
Various projects, plan pending



Capital and debt continued...

Upcoming projects

	Land	Building	Other	Total
Huron Brigadoon and St. Boniface	\$ 4,635,514	\$ 15,479,777	\$ -	\$ 20,115,291
East Kitchener and Doon South	13,230,000	-	-	13,230,000
Renewal and SCI projects	-	10,299,346	-	10,299,346
St. Francis renovation	-	2,141,980	-	2,141,980
Vehicles and other equipment	-	-	1,531,000	1,531,000
Community Hubs and GGRF	-	1,407,211	-	1,407,211
Various construction projects	-	835,709	-	835,709
Total expenditures	\$ 17,865,514	\$ 30,164,023	\$ 1,531,000	\$ 49,560,537

Property dispositions

- St. Agatha
- St. Ambrose
- 91 Moore Ave

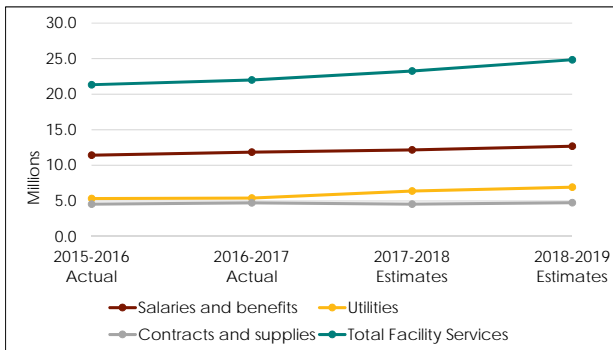


Facility Services



Facility Services

	2015-2016 Actual	2016-2017 Actual	2017-2018 Estimates	2018-2019 Estimates
Salaries and benefits	11,420,069	11,848,517	12,173,536	12,686,303
Utilities	5,323,153	5,388,731	6,390,600	6,931,715
Contracts and supplies	4,547,014	4,722,148	4,539,392	4,739,764
Other	41,530	34,857	156,900	480,800
Total Facility Services	21,331,766	21,994,253	23,260,428	24,838,582



Facility Services continued...

Future Focus:

- Energy Conservation and Demand Management
 - Current status of EcoSchools is 36 schools out of 51 with a goal of 100% of schools certified by 2018-2019
- Greenhouse Gas Reduction Funding
 - \$782K investment to continue reducing Greenhouse Gases
- Service Quality Systems (SQS)
- Portables

Learning Services



Learning Services

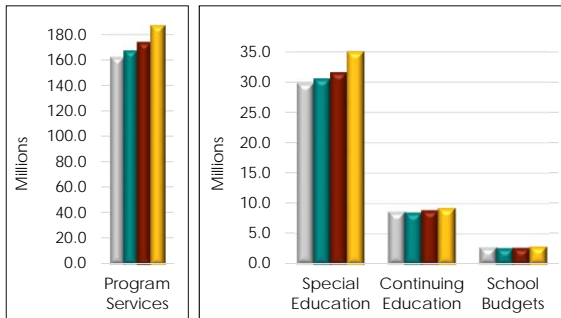
Learning Services is comprised of:

- Program Services: \$186.8M
- Student Services: \$35.0M
- Continuing Education: \$9.1M
- School Budgets: \$2.8M



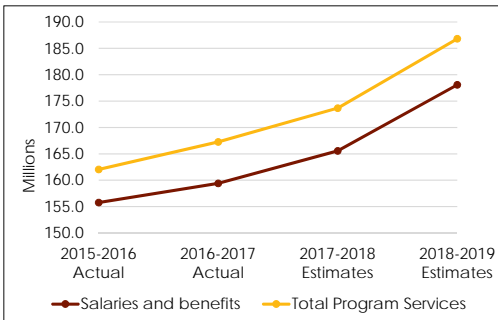
Learning Services continued...

	2015-2016 Actual	2016-2017 Actual	2017-2018 Estimates	2018-2019 Estimates
Program Services	162,045,772	167,277,359	173,649,907	186,819,004
Special Education	29,780,568	30,520,415	31,546,365	34,959,958
Continuing Education	8,474,939	8,433,467	8,725,086	9,111,646
School Budgets	2,631,657	2,517,788	2,535,350	2,783,314
Total Learning Services	202,932,936	208,749,029	216,456,708	233,673,922



Program Services

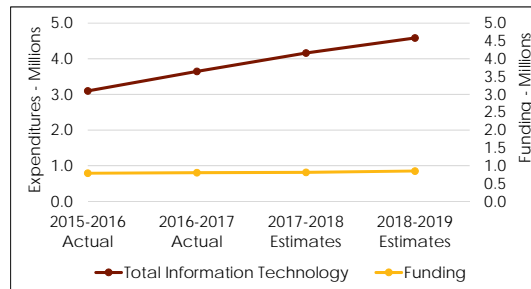
	2015-2016 Actual	2016-2017 Actual	2017-2018 Estimates	2018-2019 Estimates
Salaries and benefits	155,771,578	159,401,727	165,561,792	178,079,108
Text books and resources	3,005,746	3,216,045	2,251,926	2,566,173
Contracts and other services	2,113,680	2,058,074	3,770,440	2,942,629
Staff development	272,949	352,457	348,844	488,472
Other	881,819	2,249,056	1,716,905	2,742,622
Total Program Services	162,045,772	167,277,359	173,649,907	186,819,004



Program Services continued...

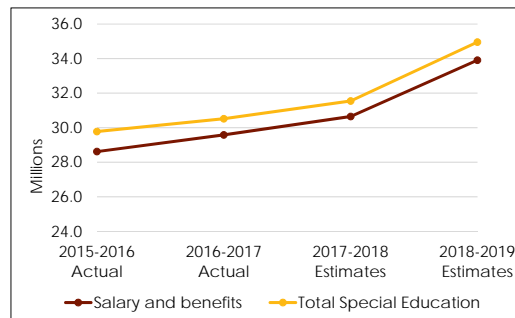
Investments in technology:

	2015-2016 Actual	2016-2017 Actual	2017-2018 Estimates	2018-2019 Estimates
Computer Replacement and Maintenance	1,781,829	2,267,349	2,466,229	2,334,371
Phone and internet fees	426,301	569,955	639,894	654,638
Software Fees and licenses	276,248	280,769	363,444	406,275
Network	392,392	182,925	381,092	510,375
Professional Fees and other	222,012	345,036	314,975	679,396
Total Information Technology	3,098,782	3,646,034	4,165,634	4,585,055



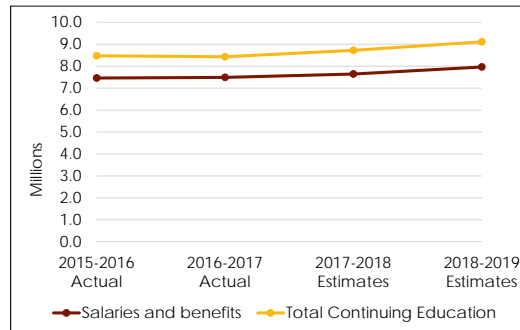
Student Services

	2015-2016 Actual	2016-2017 Actual	2017-2018 Estimates	2018-2019 Estimates
Salary and benefits	28,620,688	29,584,885	30,652,163	33,909,219
Textbooks and resources	191,179	187,812	248,692	267,386
Contracts	282,362	128,664	196,400	326,707
Staff development	72,265	70,376	94,110	56,770
SEA and other	614,074	548,678	355,000	399,876
Total Special Education	29,780,568	30,520,415	31,546,365	34,959,958



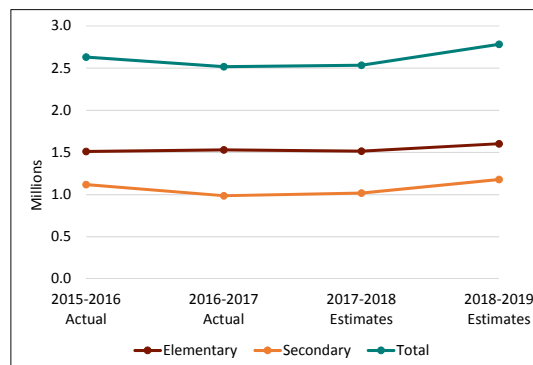
Continuing Education

	2015-2016 Actual	2016-2017 Actual	2017-2018 Estimates	2018-2019 Estimates
Salaries and benefits	7,463,143	7,489,635	7,646,570	7,962,128
Supplies	895,785	828,524	936,077	988,352
Contracts	101,964	106,193	128,689	139,416
Other	14,047	9,115	13,750	21,750
Total Continuing Education	8,474,939	8,433,467	8,725,086	9,111,646

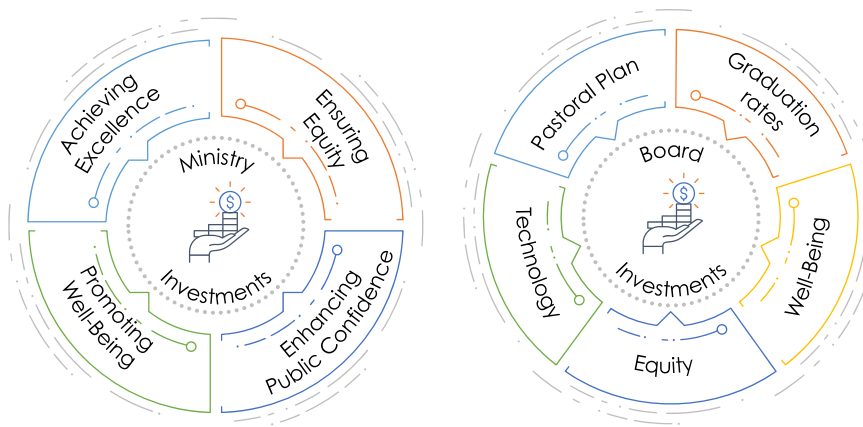


School budgets

	2015-2016 Actual	2016-2017 Actual	2017-2018 Estimates	2018-2019 Estimates
Elementary	1,511,738	1,530,702	1,516,208	1,603,694
Secondary	1,119,919	987,086	1,019,142	1,179,620
Total	2,631,657	2,517,788	2,535,350	2,783,314



Program Services



Program Services continued...

Graduation rates

Ministry Data	2016 – 4 year rate	80%
	2016 – 5 year rate	87%
WCDSB Data	2016 – 4 year rate	85%
	2016 – 5 year rate	89%



Program Services continued...



Program Services continued...

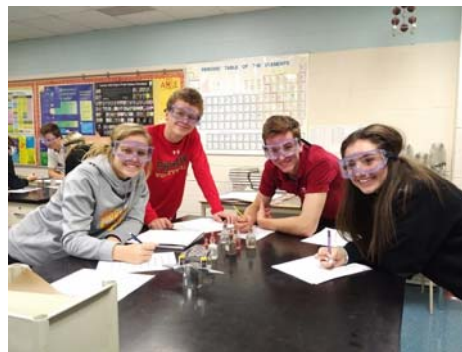
- New Ministry funding to support students in the transition to high school
- 5.0 Student Success Consultants (grades 7-10) in Family of Schools model



Program Services continued...

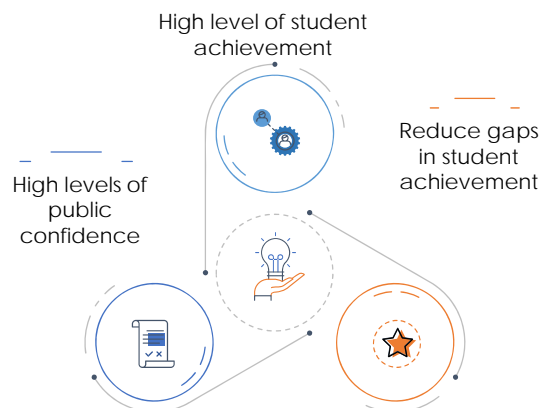
Experiential Learning:

- Experiential Learning Teacher included in 2018-2019 budget
- Special High Skills Major
- Ontario Youth Apprenticeship Program
- Dual Credit Program
- Skills Competitions



Program Services continued...

Indigenous Education:



Program Services continued...

Faith Development:

- 2017-2018 marks the final year of the Board's Pastoral Plan
- Budget inclusions to support our Catholic faith:
 - Investment in religion education curriculum
 - Faith retreats
 - Spiritual Development day
 - Continued support for Dominican Encounter experience
 - Formation of Catholicity Council



Program Services continued...

Leadership strategy:

- New Teacher Induction Program (NTIP)
- Life Long Learning Series
- Leadership Part 1, 2, 3
- Induction Leadership
- Innovation Leadership



Program Services continued...

Well-being strategy:

- Safe Schools
- Equity
- Mental Health and Wellness
- Healthy Active Schools



Program Services continued...

21st Century Learning

- Innovation
- Experiential Learning
- New Pedagogy For Deeper Learning



Program Services continued...

Extended Day:

- 37 sites now offering Extended Day Program
- Program expansion to include:
 - St. Augustine
 - St. Kateri Tekakwitha
 - St. Peter
 - Our Lady of Fatima
 - St. Vincent de Paul
- Program operates on a cost recovery basis




Program Services continued...

French Immersion:

- Entering year 4
- Operating at three sites:
 - Our Lady of Fatima
 - Sir Edgar Bauer
 - St. Anne (K)
- Program enrolment
 - 2018-2019: 340 students
 - 2017-2018: 216 students
- 17 classrooms (grades 1-4)



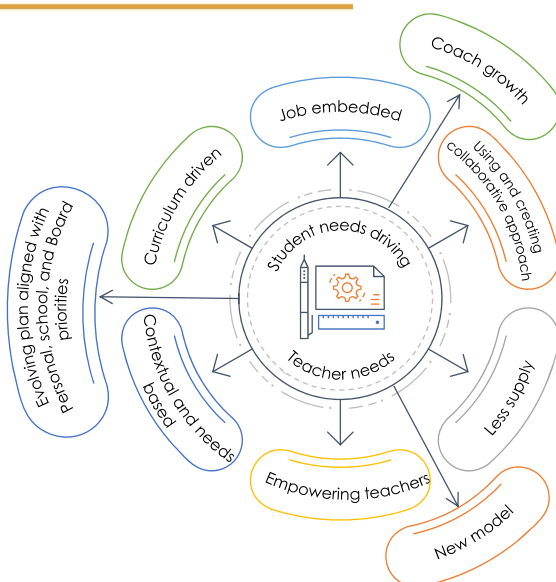
Program Services continued...



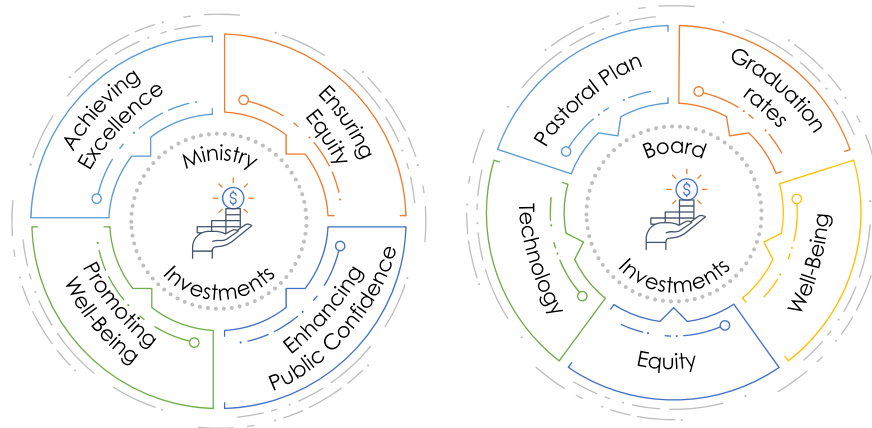
**English as a Second Language (ESL)
Quick Facts**

- *Newcomers increasing at a high pace (2017/2018 – 300; 2013/2014 – 83)
- *Newcomers settling in a widely dispersed area
- *More than 500 newcomer students are in their first two years in Canada
- *Increased translation and transportation costs
- *2017/2018 is our highest number of students coming through the newcomer reception center (anticipating approx. 300)
- *Added 2.5 ESL teachers to support 2018/2019 growth

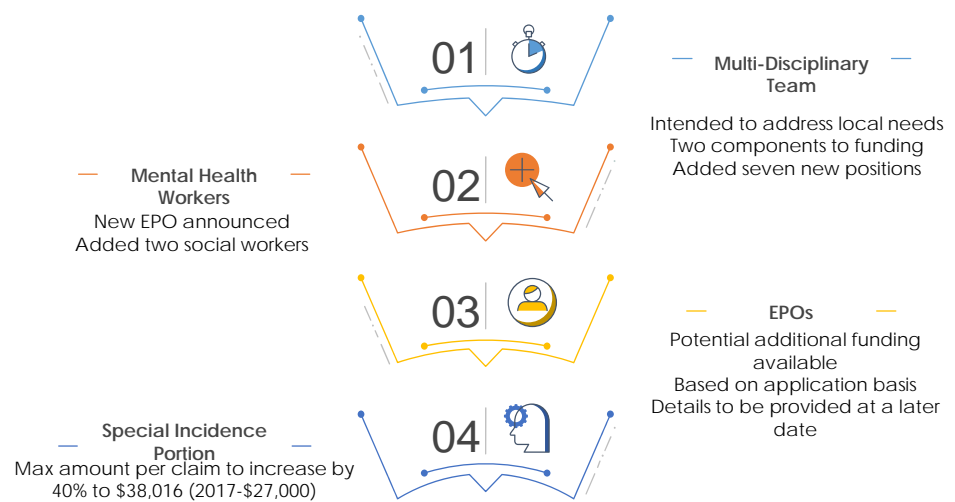
Program Services continued...



Student Services



Student Services continued...



Student Services continued...

Multi-Disciplinary Team (MDT) 5.5 Additional FTE:

- Intended to address local needs
- Included within the budget:
 1. 3.0 Board Certified Behaviour Analyst (BCBA)
 2. 2.0 Communication Disorder Analyst (CDA)
 3. 0.5 Psychologist
- Any under or over spend will be reallocated to the Special Education general funding

Student Services continued...

MDT Other Staffing:

- Intended to address local needs
- Funding is not restricted to new staff
- Included within the budget:
 1. 0.2 Social Worker
 2. 0.5 Psychologist
 3. 1.0 Educational Assistant Supervisor



Mental Health Workers in Schools EPO:

- Included within the budget:
 1. 1.8 Social Worker

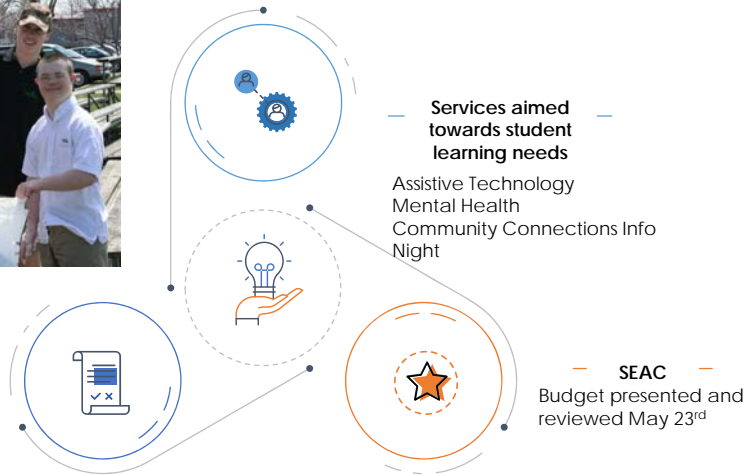


Student Services continued...

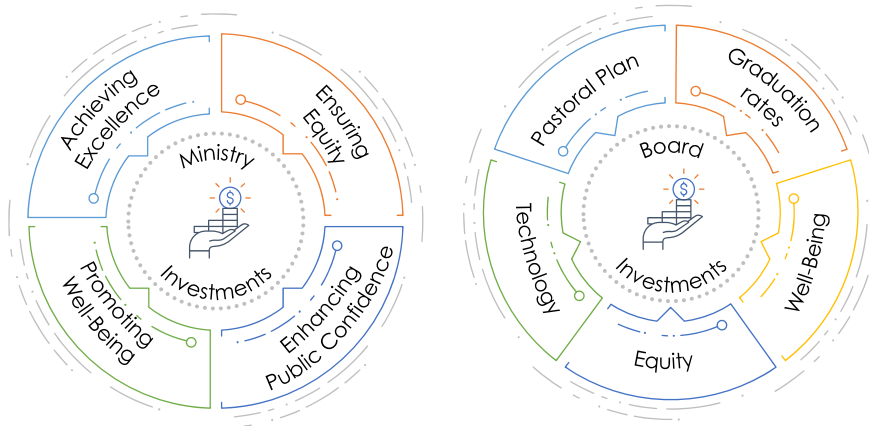


Needs Based Staffing


- Reviewing processes to better determine needs required Staffing for
- Educational Assistants to remain the same with the intent to review needs in the fall





Continuing Education




Continuing Education continued...

- 

— Secondary School Credits —
Implementing online registration and payment systems
- 

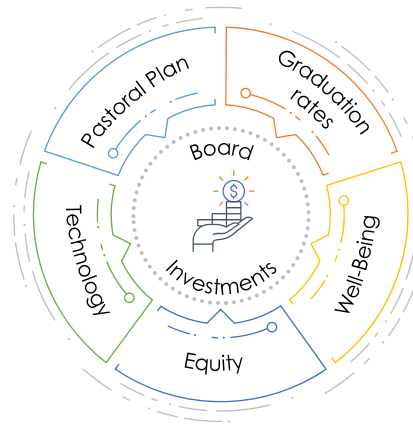
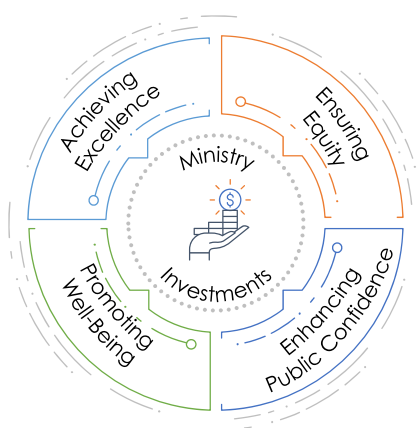
— Literacy and Basic Skills —
Expanding program offerings
New marketing campaign
- 

— English Language Programs —
Monitor waitlists and flexing to meet community needs
- 

— Literacy & numeracy —
Growth management for HEADStart
Develop pre- and post-assessments to measure impact of programs



School budgets



School budgets continued...

- School budgets are a function of enrolment and Modified Social Risk Index (MSRI)
- Items which affect MSRI scores include:
 - Median household income (\$)
 - Poverty rate (% households <\$30,000)
 - Unemployment rate (%)
 - Single parent families (%)
 - Mother tongue other than English/French (%)
 - Recent immigrants <3 years (%)
 - People who rent (%)
 - People (15-64) with no high school (%)

School budgets continued...

- School budget allocation should cover:
 - Resources, materials and supplies for school
 - Supply teacher costs – local PD
 - Library resources
 - Replacement furniture
 - Reflect the school needs and school improvement plans



Summary and motions



Summary

- The budget is balanced.
- Budget submission date – June 29, 2018.
- The budget is compliant with Board policy and relevant legislation.
- There is inherent risk in some areas of the budget.
- Question period for Trustees: June 4 – 18, 2018.

Proposed budget motions

1. That the Board of Trustees approve an operating budget of \$273,315,736 for the 2018-2019 school year as presented to the Board.
2. That the Board of Trustees approve a capital budget of \$18,822,430 for the 2018-2019 school year as presented to the Board.
3. That the Board of Trustees directs Administration to file this balanced budget with the Ministry of Education before the deadline of June 29, 2018.

Questions

Additional questions can be submitted to:
budget@wcdsb.ca prior to June 18, 2018

